

MATJHABENG LOCAL MUNICIPALITY



MID-TERM PERFORMANCE REPORT

01 JULY 2016 TO 31 DECEMBER 2016

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CHAPTER 1

INTRODUCTION

The purpose of this report is to present the performance of the municipality over the mid-term of financial year (1 July 2016 – 31 December 2016) of the current Financial Year using the Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plans (SDBIPs) as points of reference.

BACKGROUND

The report is developed within the context and prescripts of various pieces of legislation, guidelines and regulations governing performance management system, and these include the following:

- *Municipal Systems Act*
- *Municipal Planning and Performance Management Regulations*
- *Municipal Finance Management Act*
- *The White Paper on Local Government*
- *COGTA Guidelines*, and
- *Matjhabeng Local Municipality's Performance Management Framework*, amongst others.

Of the above, perhaps *The White Paper on Local Government* is the most significant as it not only introduces performance management system to local government as a tool to ensure developmental local government. Its significance can be seen in its conclusion that Integrated Development Planning, Budgeting and Performance Management are powerful tools which can assist municipalities to develop an integrated perspective on development in their area. It will enable them to focus on priorities within an increasingly complex and diverse set of demands. It will enable them to direct resource allocations and institutional systems to a new set of development objectives.

Section 72 of the Municipal Finance Management Act (MFMA) requires that municipalities review their financial results for the mid-year during January of each year. Section 52(d) of the MFMA requires that the Executive Mayor tables a report on the performance of the municipality to Council within 30 days after the end of the quarter. This report deals with both the financial results as well as the performance results.

Section 72 indicates that the following information must be provided:

- the monthly statements referred to in section 71 for the first half of the financial year;
- the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- the past year's annual report, and progress on resolving problems identified in the annual report; and
- the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities

This report has the following additional contents:

1. Financial Performance
2. Performance of the municipality for period under review.

CHAPTER 2 - FINANCIAL PERFORMANCE

1. EXECUTIVE SUMMARY OF THE SECTION 72 REPORT FOR THE PERIOD ENDING 30 DECEMBER 2016

The Statement of Financial Performance (SFP) in Annexure A, Table C4 details the revenue by source type and expenditure by input type. The summary report indicates the following:

Summary Statement of Financial Performance – December 2016:			
Description	Budget for the YTD '000	Actual for the YTD '000	Variance YTD
Total Revenue by Source (Excluding Capital Transfers)	826,340	522,035	36.83%
Total Operating Expenditure	1,018,367	752,062	26.15%

2. Annexure A, Table SC1 gives the reasons for the variances.

The Statement of Capital Expenditure in Annexure A, Table C5 details categorized capital expenditure by municipal vote. The summary report indicates the following:

Summary Statement of Capital Expenditure – December 2016:			
Description	Budget for the YTD	Actual for the YTD	Variance
Total Capital Expenditure	66,681,500	75,093,236	11.20%
Total Capital Financing	66,681,500	75,093,236	11.20%

3. The table below will give an indication of the actual revenue collected against the actual billing.

Description	For the year to date (2016/17)
Total Billings	837 417 880
Less: Indigent Billing	11 873 937
Actual Billings	825 543 943
Actual Revenue Received	510 250 562
<i>Consumer Revenue</i>	<i>460 968 160</i>
<i>Other</i>	<i>49 282 402</i>
Grants & Subsidies	371 610 000

ANNEXURE A: IN-YEAR BUDGET STATEMENT TABLES

FS184 MATJHABENG – TABLE C1 MONTHLY BUDGET STATEMENT SUMMARY – MID-YEAR ASSESSMENT

Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
<u>Financial Performance</u>									
Property rates									
Service charges	-	180 514	-	10 819	124 516	180 514	(55 998)	-31%	124 516
Investment revenue	-	1 041 211	-	45 218	546 436	1 041 211	(494 775)	-48%	546 436
Transfers recognised - operational	-	22 000	-	99	12 112	22 000	(9 888)	-45%	114 887
Other own revenue	-	417 931	-	112 672	419 691	417 931	1 760	0%	419 691
Total Revenue (excluding capital transfers and contributions)	-	136 369	-	27 074	290 670	136 369	154 301	113%	290 670
Employee costs	-	1 798 025	-	195 882	1 393 425	1 798 025	(404 600)	-23%	1 496 200
Remuneration of Councillors	-	515 063	-	46 633	540 429	515 063	25 366	5%	540 429
Depreciation & asset impairment	-	26 917	-	2 276	26 229	26 917	(688)	-3%	26 229
Finance charges	-	235 405	-	-	-	235 405	(235 405)	-100%	-
Materials and bulk purchases	-	95 751	-	-	-	95 751	(95 751)	-100%	-
Transfers and grants	-	553 797	-	73 802	412 817	553 797	(140 980)	-25%	412 817
Other expenditure	-	-	-	-	-	-	-		-
Total Expenditure	-	527 139	-	48 631	277 384	527 139	(249 755)	-47%	277 384
Surplus/(Deficit)	-	1 954 072	-	171 342	1 256 859	1 954 072	(697 213)	-36%	1 256 859
Transfers recognised - capital	-	(156 047)	-	24 540	136 566	(156 047)	292 613	-188%	239 341
Contributions & Contributed assets	-	156 246	-	-	188 962	156 246	32 716	21%	188 962
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-		-
Share of surplus/ (deficit) of associate	-	199	-	24 540	325 528	199	325 329	163482%	428 303
Surplus/ (Deficit) for the year	-	-	-	-	-	-	-		-
	-	199	-	24 540	325 528	199	325 329	163482%	428 303
<u>Capital expenditure & funds sources</u>									
Capital expenditure									
Capital transfers recognised	-	198 245	-	15 480	171 848	198 245	(26 397)	-13%	171 848

Public contributions & donations	-	156 246	-	15 309	166 075	156 246	9 829	6%	166 075
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	-	-	-	-	-	-	-		-
Total sources of capital funds	-	42 000	-	171	5 773	42 000	(36 227)	-86%	5 773
	-	198 246	-	15 480	171 848	198 246	(26 398)	-13%	171 848
Financial position									
Total current assets									
Total non-current assets	-	946 000	-		1 148 289				1 148 289
Total current liabilities	-	5 913 000	-		5 761 100				5 761 100
Total non-current liabilities	-	551 000	-		1 288 349				1 288 349
Community wealth/Equity	-	260 000	-		315 821				315 821
	-	6 048 000	-		5 305 219				5 305 219
Cash flows									
Net cash from (used) operating									
Net cash from (used) investing	-	3 908 343	-	367 224	2 836 764	3 908 343	#####	-27%	2 836 764
Net cash from (used) financing	-	198 245	-	15 480	171 848	198 245	(26 397)	-13%	171 848
Cash/cash equivalents at the month/year end	-	-	-	-	-	-	-		-
	-	4 106 588	-	-	3 008 612	4 106 588	#####	-27%	3 008 612
Debtors & creditors analysis									
Debtors Age Analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total
Total By Revenue Source									
Creditors Age Analysis	111 341	79 393	53 180	50 013	53 230	48 628	298 686	988 756	1 683 226
Total Creditors									
	100 175	44 530	115 448	57 520	1 575 196	54 266	-	-	1 947 135

FS184 MATJHABENG - TABLE C2 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION) – MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue - Standard										
Governance and administration		-	890 821	-	155 879	1 073 391	890 821	182 570	20%	1 073 391
Executive and council		-	660 901	-	121 648	699 025	660 901	38 124	6%	699 025
Budget and treasury office		-	229 921	-	34 231	374 366	229 921	144 445	63%	374 366
Corporate services		-	-	-	-	-	-	-		-
Community and public safety		-	13 202	-	1 169	24 540	10 946	13 594	124%	24 540
Community and social services		-	10 946	-	-	-	10 946	(10 946)	-100%	-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	2 256	-	212	3 635	-	3 635	#DIV/0!	3 635
Housing		-	-	-	957	20 905	-	20 905	#DIV/0!	20 905
Health		-	-	-	-	-	-	-		-
Economic and environmental services		-	-	-	-	-	-	-		-
Planning and development		-	-	-	-	-	-	-		-
Road transport		-	-	-	-	-	-	-		-
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	1 041 211	-	78 003	1 007 255	1 041 211	(33 956)	-3%	1 007 255
Electricity		-	664 906	-	30 937	434 349	664 906	(230 557)	-35%	434 349
Water		-	196 047	-	28 141	346 163	196 047	150 116	77%	346 163
Waste water management		-	115 346	-	11 679	140 006	115 346	24 660	21%	140 006
Waste management		-	64 912	-	7 246	86 737	64 912	21 825	34%	86 737
Other	4	-	8 838	-	688	12 468	8 838	3 630	41%	12 468
Total Revenue - Standard	2	-	1 954 072	-	235 739	2 117 654	1 951 816	165 838	8%	2 117 654
Expenditure - Standard										
Governance and administration		-	267 520	-	45 710	317 443	267 520	49 923	19%	317 443
Executive and council		-	105 911	-	17 714	150 915	105 911	45 004	42%	150 915
Budget and treasury office		-	103 492	-	21 112	86 025	103 492	(17 467)	-17%	86 025
Corporate services		-	58 117	-	6 884	80 503	58 117	22 386	39%	80 503
Community and public safety		-	246 959	-	28 841	277 018	246 959	30 059	12%	277 018
Community and social services		-	39 550	-	3 046	29 475	39 550	(10 075)	-25%	29 475

Sport and recreation		-	75 174	-	7 580	80 286	75 174	5 112	7%	80 286
Public safety		-	115 576	-	16 615	145 217	115 576	29 641	26%	145 217
Housing		-	16 659	-	1 600	22 040	16 659	5 381	32%	22 040
Health		-	-	-	-	-	-	-		-
Economic and environmental services		-	294 628	-	6 414	76 081	294 628	(218 547)	-74%	50 700
Planning and development		-	17 370	-	987	12 935	17 370	(4 435)	-26%	12 935
Road transport		-	277 258	-	4 975	56 741	277 258	(220 517)	-80%	31 360
Environmental protection		-	-	-	452	6 405	-	6 405	#DIV/0!	6 405
Trading services		-	1 141 146	-	89 807	576 689	1 141 146	(564 457)	-49%	576 689
Electricity		-	458 316	-	72 069	262 497	458 316	(195 819)	-43%	262 497
Water		-	417 670	-	6 368	200 031	417 670	(217 639)	-52%	200 031
Waste water management		-	161 681	-	4 976	49 438	161 681	(112 243)	-69%	49 438
Waste management		-	103 479	-	6 394	64 723	103 479	(38 756)	-37%	64 723
Other		-	3 819	-	570	9 627	3 819	5 808	152%	9 627
Total Expenditure - Standard	3	-	1 954 072	-	171 342	1 256 858	1 954 072	(697 214)	-36%	1 231 477
Surplus/ (Deficit) for the year		-	(0)	-	64 397	860 796	(2 256)	863 052	-38249%	886 177

FS184 MATJHABENG - TABLE C3 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE) –

MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - COUNCIL GENERAL		-	602 188	-	112 672	584 137	602 188	(18 051)	-3.0%	584 137
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-		-
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-		-
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	58 712	-	8 976	114 888	58 712	56 176	95.7%	114 888
Vote 5 - CORPORATE SUPPORT SERVICES		-	10 946	-	-	-	10 946	(10 946)	-100.0%	-
Vote 6 - FINANCE		-	238 759	-	34 919	386 834	238 759	148 075	62.0%	386 834
Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-		-
Vote 8 - COMMUNITY SERVICES		-	64 912	-	7 246	86 737	64 912	21 825	33.6%	86 737
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	2 256	-	212	3 635	2 256	1 379	61.1%	3 635
Vote 10 - ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-		-
Vote 11 - ENGINEERING SERVICES		-	-	-	-	-	-	-		-
Vote 12 - WATER		-	311 393	-	39 820	486 169	311 393	174 776	56.1%	486 169
Vote 13 - ELECTRICITY		-	664 906	-	30 937	434 349	664 906	(230 557)	-34.7%	434 349
Vote 14 - MECHANICAL WORKSHOP		-	-	-	-	-	-	-		-
Vote 15 - HOUSING SERVICES		-	-	-	957	20 905	-	20 905	#DIV/0!	20 905
Total Revenue by Vote	2	-	1 954 072	-	235 739	2 117 654	1 954 072	163 582	8.4%	2 117 654
Expenditure by Vote	1									
Vote 1 - COUNCIL GENERAL		-	26 585	-	4 994	67 334	26 585	40 749	153.3%	67 334
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	34 614	-	4 003	36 754	34 614	2 140	6.2%	36 754
Vote 3 - OFFICE OF THE SPEAKER		-	3 091	-	213	3 628	3 091	537	17.4%	3 628
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	60 054	-	9 872	59 278	60 054	(776)	-1.3%	59 278
Vote 5 - CORPORATE SUPPORT SERVICES		-	54 297	-	7 073	72 234	54 297	17 937	33.0%	72 234
Vote 6 - FINANCE		-	107 312	-	21 682	95 652	107 312	(11 660)	-10.9%	95 652
Vote 7 - HUMAN RESOURCES		-	13 922	-	1 025	15 057	13 922	1 135	8.2%	15 057
Vote 8 - COMMUNITY SERVICES		-	189 667	-	14 890	158 022	189 667	(31 645)	-16.7%	158 022
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	101 406	-	15 547	132 849	101 406	31 443	31.0%	132 849
Vote 10 - ECONOMIC DEVELOPMENT		-	17 370	-	987	12 935	17 370	(4 435)	-25.5%	12 935
Vote 11 - ENGINEERING SERVICES		-	312 729	-	5 995	66 618	312 729	(246 111)	-78.7%	66 618
Vote 12 - WATER		-	543 879	-	10 324	239 591	543 879	(304 288)	-55.9%	239 591

Vote 13 - ELECTRICITY		-	464 811	-	72 256	266 616	464 811	(198 195)	-42.6%	266 616
Vote 14 - MECHANICAL WORKSHOP		-	7 675	-	881	8 250	7 675	575	7.5%	8 250
Vote 15 - HOUSING SERVICES		-	16 659	-	1 600	22 040	16 659	5 381	32.3%	22 040
Total Expenditure by Vote	2	-	1 954 072	-	171 342	1 256 858	1 954 072	(697 214)	-35.7%	1 256 858
Surplus/ (Deficit) for the year	2	-	(1)	-	64 397	860 796	(1)	860 797	#####	860 796

FS184 MATJHABENG - TABLE C4 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	
R thousands									%		
Revenue By Source											
Property rates			180 514		10 819	124 516	180 514	(55 998)	-31%	124 516	
Property rates - penalties & collection charges			-		-	-	-	-		-	
Service charges - electricity revenue			664 906		29 621	359 683	664 906	(305 223)	-46%	359 683	
Service charges - water revenue			196 047		10 068	105 005	196 047	(91 042)	-46%	105 005	
Service charges - sanitation revenue			115 346		3 247	53 543	115 346	(61 803)	-54%	53 543	
Service charges - refuse revenue			64 912		2 282	28 205	64 912	(36 707)	-57%	28 205	
Service charges - other			-		-	-	-	-		-	
Rental of facilities and equipment			8 268		957	20 905	8 268	12 637	153%	20 905	
Interest earned - external investments			22 000		99	12 112	22 000	(9 888)	-45%	12 112	
Interest earned - outstanding debtors			86 118		8 877	102 775	86 118	16 657	19%	102 775	
Dividends received			-		-	-	-	-		-	
Fines			6 892		207	3 585	6 892	(3 307)	-48%	3 585	
Licences and permits			-		5	47	-	47	#DIV/0!	47	
Agency services			-		-	2 482	-	2 482	#DIV/0!	2 482	
Transfers recognised - operational			417 931		112 672	419 691	417 931	1 760	0%	419 691	
Other revenue			35 091		17 028	160 876	35 091	125 785	358%	160 876	
Gains on disposal of PPE			-		-	-	-	-		-	
Total Revenue (excluding capital transfers and contributions)			-	1 798 025	-	195 882	1 393 425	1 798 025	(404 600)	-23%	1 393 425
Expenditure By Type											
Employee related costs			515 063		46 633	540 429	515 063	25 366	5%	540 429	
Remuneration of councillors			26 917		2 276	26 229	26 917	(688)	-3%	26 229	
Debt impairment			344 918		-	-	344 918	(344 918)	-100%	-	
Depreciation & asset impairment			235 405		-	-	235 405	(235 405)	-100%	-	
Finance charges			95 751		-	-	95 751	(95 751)	-100%	-	
Bulk purchases			553 797		68 343	374 330	553 797	(179 467)	-32%	374 330	
Other materials			-		5 459	38 487	-	38 487	#DIV/0!	38 487	
Contracted services			8 000		606	7 948	8 000	(52)	-1%	7 948	
Transfers and grants			-		-	-	-	-		-	
Other expenditure			174 221		48 025	269 436	174 221	95 215	55%	269 436	
Loss on disposal of PPE			-		-	-	-	-		-	

Total Expenditure		-	1 954 072	-	171 342	1 256 859	1 954 072	(697 213)	-36%	1 256 859
Surplus/(Deficit)		-	(156 047)	-	24 540	136 566	(156 047)	292 613	(0)	136 566
Transfers recognised - capital			156 246		-	188 962	156 246	32 716	0	188 962
Contributions recognised - capital								-		
Contributed assets								-		
Surplus/(Deficit) after capital transfers & contributions		-	199	-	24 540	325 528	199			325 528
Taxation								-		
Surplus/(Deficit) after taxation		-	199	-	24 540	325 528	199			325 528
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		-	199	-	24 540	325 528	199			325 528
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		-	199	-	24 540	325 528	199			325 528

FS184 MATJHABENG - TABLE C5 MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING) – MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	
R thousands	1									%	
Multi-Year expenditure appropriation	2										
Vote1 - Council General		-	42 000	-	171	1 896	42 000	(40 104)	-95%	1 896	
Vote2 - Office of the Executive Mayor		-	-	-	-	-	-	-	-	-	
Vote3 - Office of the Speaker		-	-	-	-	-	-	-	-	-	
Vote4 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	
Vote5 - Corporate Services		-	-	-	-	-	-	-	-	-	
Vote6 - Finance		-	-	-	-	-	-	-	-	-	
Vote7 - Human Resources		-	-	-	-	-	-	-	-	-	
Vote8 - Community Services		-	47 826	-	4 784	43 585	47 826	(4 241)	-9%	43 585	
Vote9 - Public Safety and Transport		-	5 000	-	-	7 991	5 000	2 991	60%	7 991	
Vote10 - Economic Development		-	19 234	-	806	24 474	19 234	5 240	27%	24 474	
Vote11 - Engineering Services		-	32 215	-	3 423	33 797	32 215	1 582	5%	33 797	
Vote12 - Water / Sewerage		-	44 855	-	5 392	50 324	44 855	5 469	12%	50 324	
Vote13 - Electricity		-	7 115	-	904	9 781	7 115	2 666	37%	9 781	
Vote14 - Housing Services		-	-	-	-	-	-	-	-	-	
Vote15 - Office of the Chief Whip		-	-	-	-	-	-	-	-	-	
Total Capital Multi-year expenditure	4,7	-	198 245	-	15 480	171 848	198 245	(26 397)	-13%	171 848	
Single Year expenditure appropriation	2										
Vote1 - Council General		-	-	-	-	-	-	-	-	-	
Vote2 - Office of the Executive Mayor		-	-	-	-	-	-	-	-	-	
Vote3 - Office of the Speaker		-	-	-	-	-	-	-	-	-	
Vote4 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	
Vote5 - Corporate Services		-	-	-	-	-	-	-	-	-	
Vote6 - Finance		-	-	-	-	-	-	-	-	-	
Vote7 - Human Resources		-	-	-	-	-	-	-	-	-	
Vote8 - Community Services		-	-	-	-	-	-	-	-	-	
Vote9 - Public Safety and Transport		-	-	-	-	-	-	-	-	-	

Vote10 - Economic Development		-	-	-	-	-	-	-	-	-
Vote11 - Engineering Services		-	-	-	-	-	-	-	-	-
Vote12 - Water / Sewerage		-	-	-	-	-	-	-	-	-
Vote13 - Electricity		-	-	-	-	-	-	-	-	-
Vote14 - Housing Services		-	-	-	-	-	-	-	-	-
Vote15 - Office of the Chief Whip		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	-	-	-	-	-	-	-	-	-
Total Capital Expenditure		-	198 245	-	15 480	171 848	198 245	(26 397)	-13%	171 848
Capital Expenditure - Standard Classification										
Governance and administration		-	42 000	-	171	1 896	42 000	(40 104)	-95%	1 896
Executive and council			42 000		171	1 896	42 000	(40 104)	-95%	1 896
Budget and treasury office								-		
Corporate services								-		
Community and public safety		-	52 826	-	4 784	51 576	52 826	(1 250)	-2%	51 576
Community and social services			22 962		4 784	31 783	22 962	8 821	38%	31 783
Sport and recreation			24 864		-	11 802	24 864	(13 062)	-53%	11 802
Public safety			5 000		-	7 991	5 000	2 991	60%	7 991
Housing								-		
Health								-		
Economic and environmental services		-	43 637	-	1 989	32 373	43 637	(11 264)	-26%	32 373
Planning and development			19 234		806	24 474	19 234	5 240	27%	24 474
Road transport			24 403		1 183	7 899	24 403	(16 504)	-68%	7 899
Environmental protection								-		
Trading services		-	51 970	-	6 296	60 105	51 970	8 135	16%	60 105
Electricity			7 115		904	9 781	7 115	2 666	37%	9 781
Water			565		3 960	38 203	565	37 638	6662%	38 203
Waste water management			44 290		1 432	12 121	44 290	(32 169)	-73%	12 121
Waste management								-		-
Other			7 812		2 240	25 898	7 812	18 086	232%	25 898
Total Capital Expenditure - Standard Classification	3	-	198 245	-	15 480	171 848	198 245	(26 397)	-13%	171 848
Funded by:										
National Government			156 246		15 309	166 075	156 246	9 829	6%	166 075
Provincial Government								-		
District Municipality								-		
Other transfers and grants					-	-	-	-		-

Transfers recognised - capital		-	156 246	-	15 309	166 075	156 246	9 829	6%	166 075
Public contributions & donations	5							-		
Borrowing	6							-		
Internally generated funds			42 000		171	5 773	42 000	(36 227)	-86%	5 773
Total Capital Funding		-	198 246	-	15 480	171 848	198 246	(26 398)	-13%	171 848

FS184 MATJHABENG - TABLE C6 MONTHLY BUDGET STATEMENT - FINANCIAL POSITION – MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17		YearTD actual	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget		
R thousands	1					
ASSETS						
Current assets						
Cash			10 000		39 879	39 879
Call investment deposits			13 000			-
Consumer debtors			150 000		796 138	796 138
Other debtors			3 000		(18 335)	(18 335)
Current portion of long-term receivables					-	-
Inventory			770 000		330 607	330 607
Total current assets			-	946 000	-	1 148 289
Non-current assets						
Long-term receivables						
Investments			13 000		16 815	16 815
Investment property			400 000		-	-
Investments in Associate					-	-
Property, plant and equipment			5 500 000		5 744 285	5 744 285
Agricultural						
Biological assets						
Intangible assets						
Other non-current assets						
Total non-current assets			-	5 913 000	-	5 761 100
TOTAL ASSETS			-	6 859 000	-	6 909 389
LIABILITIES						
Current liabilities						
Bank overdraft						-
Borrowing			18 000		(162 752)	(162 752)
Consumer deposits			33 000		30 239	30 239
Trade and other payables			500 000		1 358 523	1 358 523
Provisions					62 339	62 339
Total current liabilities			-	551 000	-	1 288 349

Non-current liabilities						
Borrowing						
Provisions			260 000		315 821	315 821
Total non-current liabilities		-	260 000	-	315 821	315 821
TOTAL LIABILITIES		-	811 000	-	1 604 170	1 604 170
NET ASSETS	2	-	6 048 000	-	5 305 219	5 305 219
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)						
Reserves			6 048 000		5 305 219	5 305 219
TOTAL COMMUNITY WEALTH/EQUITY	2	-	6 048 000	-	5 305 219	5 305 219

FS184 MATJHABENG - TABLE C7 MONTHLY BUDGET STATEMENT - CASH FLOW - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	
R thousands	1								%		
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other			1 271 976		74 234	856 365	1 271 976	(415 611)	-33%	856 365	
Government - operating			417 931		112 672	419 691	417 931	1 760	0%	419 691	
Government - capital			156 246		-	188 962	156 246	32 716	21%	188 962	
Interest			108 118		8 976	114 887	108 118	6 769	6%	114 887	
Dividends								-		-	
Payments											
Suppliers and employees			1 858 321		171 342	1 256 859	1 858 321	601 462	32%	1 256 859	
Finance charges			95 751		-	-	95 751	95 751	100%	-	
Transfers and Grants					-	-	-	-		-	
NET CASH FROM/(USED) OPERATING ACTIVITIES			-	3 908 343	-	367 224	2 836 764	3 908 343	#####	-27%	2 836 764
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE								-			
Decrease (Increase) in non-current debtors								-			
Decrease (increase) other non-current receivables								-			
Decrease (increase) in non-current investments								-			
Payments											
Capital assets			198 245		15 480	171 848	198 245	26 397	13%	171 848	
NET CASH FROM/(USED) INVESTING ACTIVITIES			-	198 245	-	15 480	171 848	198 245	26 397	13%	171 848
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans								-			
Borrowing long term/refinancing								-			
Increase (decrease) in consumer deposits								-			
Payments											
Repayment of borrowing								-			

NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	4 106 588	-	382 704	3 008 612	4 106 588		3 008 612
Cash/cash equivalents at beginning:							-		-
Cash/cash equivalents at month/year end:		-	4 106 588	-		3 008 612	4 106 588		3 008 612

ANNEXURE B – SUPPORTING DOCUMENTATION

FS184 MATJHABENG - SUPPORTING TABLE SC1 MATERIAL VARIANCE EXPLANATIONS – MID-YEAR ASSESSMENT

REF	DESCRIPTION	VARIANCE	REASONS FOR MATERIAL DEVIATIONS	REMEDIAL OR CORRECTIVE STEPS / REMARKS
	R thousands			
1	<u>Revenue By Source</u>			
	Property Rates		Under collection on property rates	Stringent credit control and debt collection action to be taken
	Service Charges		Under collection on service charges and losses	Stringent credit control and debt collection action to be taken
	<u>Expenditure By Type</u>			
2	Other Expenditure		Under expenditure due to cash flow constraints	Intensify revenue collection to ensure that creditors are paid
				As per section 65 of the MFMA.
3	<u>Capital Expenditure</u>			
	MIG Expenditure		Under-spending of MIG	PMU to ensure that the complete documentation should reach the finance
				Department on time for verification and payment.

FS184 MATJHABENG - SUPPORTING TABLE SC3 MONTHLY BUDGET STATEMENT - AGED DEBTORS - MID-YEAR ASSESSMENT

Description	Budget Year 2015/16													
	R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	38 505	32 454	18 556	20 416	24 726	21 811	120 859	359 502	636 829	547 314	26 411		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	34 541	16 998	7 269	5 183	5 012	4 194	25 023	68 778	166 998	108 191	38 694		
Receivables from Non-exchange Transactions - Property Rates	1400	12 312	6 709	5 770	5 219	5 064	4 955	31 225	141 619	212 872	188 082	13 442		
Receivables from Exchange Transactions - Waste Water Management	1500	9 303	7 643	6 455	5 643	5 095	4 941	32 592	149 474	221 147	197 746	9 341		
Receivables from Exchange Transactions - Waste Management	1600	5 487	4 073	3 737	3 586	3 444	3 372	22 670	103 283	149 652	136 355	5 528		
Receivables from Exchange Transactions - Property Rental Debtors	1700	620	607	606	635	607	612	4 105	31 816	39 608	37 775	616		
Interest on Arrear Debtor Accounts	1810	9 077	8 922	8 632	8 372	8 279	8 035	59 322	106 739	217 379	190 747	8 675		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-		
Other	1900	1 496	1 986	2 155	958	1 003	707	2 890	27 544	38 739	33 102	3 380		
Total By Income Source	2000	111 341	79 393	53 180	50 013	53 230	48 628	298 686	988 756	1 683 226	1 439 312	106 088	-	
2015/16 - totals only										-	-			
Debtors Age Analysis By Customer Group														
Organs of State	2200	4 478	3 172	1 153	753	828	574	4 424	7 088	22 469	13 667	4 836		
Commercial	2300	31 876	15 266	10 481	8 165	8 085	6 781	42 822	233 718	357 195	299 571	37 145		
Households	2400	72 197	58 434	39 191	38 916	42 522	39 497	240 496	725 110	1 256 362	1 086 541	60 851		
Other	2500	2 790	2 521	2 356	2 179	1 794	1 775	10 944	22 841	47 200	39 534	3 256		
Total By Customer Group	2600	111 341	79 393	53 180	50 013	53 230	48 628	298 686	988 756	1 683 226	1 439 312	106 088	-	

FS184 MATJHABENG - SUPPORTING TABLE SC4 MONTHLY BUDGET STATEMENT - AGED CREDITORS – MID-YEAR ASSESSMENT

Description	NT Code	Budget Year 2015/16									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	57 760	424	66 871	413	509 937				635 405	
Bulk Water	0200	36 514	41 540	37 283	46 341	1 056 505				1 218 183	
PAYE deductions	0300									-	
VAT (output less input)	0400	328	1 268	3 135						4 731	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700	5 573	1 298	8 159	10 766	5 394	54 266			85 456	
Auditor General	0800					3 360				3 360	
Other	0900									-	
Total By Customer Type	2600	100 175	44 530	115 448	57 520	1 575 196	54 266	-	-	1 947 135	-

FS184 MATJHABENG - SUPPORTING TABLE SC5 MONTHLY BUDGET STATEMENT - INVESTMENT PORTFOLIO – MID-YEAR ASSESSMENT

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs./Months							
R thousands									
Municipality									
Absa SEED Investment/ Budget reform (90 9461 7107)		12 months	Savings		-		1	-	1
Absa Tragedy Trust (91 0653 8138)		16 months	Savings				-		-
Absa MIG Funds (91 0668 4115)		15 months	Savings				1		1
LED (91 0668 4157)		17 months	Savings				1		1
Absa Equitable share & FMG (91 0668 4238)		13 months	Savings				1		1
Skills development (91 1114 1338)		18 months	Savings				1		1
Restructuring (91 2351 5666)		18 months	Savings				1		1
Municipality sub-total					-		6	-	6
Entities									

FS184 MATJHABENG - SUPPORTING TABLE SC6 MONTHLY BUDGET STATEMENT - TRANSFERS AND GRANT RECEIPTS – MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	419 070	-	112 672	419 691	419 070	621	0.1%	419 070
Local Government Equitable Share			415 397		112 672	416 018	415 397	621	0.1%	415 397
Finance Management			1 600		-	1 600	1 600			1 600
Municipal Systems Improvement			934		-	934	934			934
Integrated National Electrification Programme			1 139		-	1 139	1 139			1 139
EPWP Incentive										
Energy Efficiency and Demand Management	3							-		
								-		
Provincial Government:	4	-	-	-	-	-	-	-		-
								-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:		-	-	-	-	-	-	-		-
								-		
Total Operating Transfers and Grants	5	-	419 070	-	112 672	419 691	419 070	621	0.1%	419 070
Capital Transfers and Grants										
National Government:		-	165 280	-	-	164 446	165 280	(834)	-0.5%	165 280
Municipal Infrastructure Grant (MIG)			156 246		-	156 246	156 246	-		156 246
COGTA						-	-	-		
Neighbourhood Development Partnership			834		-	834	(834)	(834)	-100.0%	834
			4 200		-	4 200	4 200	-		4 200
			4 000		-	4 000	4 000	-		4 000
								-		
Provincial Government:		-	-	-	-	-	-	-		-

								-		
DWAF						-	-	-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:		-	-	-	-	-	-	-		-
								-		
Internally Generated Funds								-		-
Total Capital Transfers and Grants	5	-	165 280	-	-	164 446	165 280	(834)	-0.5%	165 280
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	584 350	-	112 672	584 137	584 350	(213)	0.0%	584 350

FS184 MATJHABENG - SUPPORTING TABLE SC7 (1) MONTHLY BUDGET STATEMENT - TRANSFERS AND GRANT EXPENDITURE - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	406 586	-	50 236	221 065	203 293	17 772	8.7%	406 586
Local Government Equitable Share			402 909		49 994	217 872	201 455	16 418	8.1%	402 909
Finance Management			1 675		-	1 675	838	838	100.0%	1 675
Municipal Systems Improvement			930		-	930	465	465	100.0%	930
Integrated National Electrification Programme			1 072		242	588	536	52	9.7%	1 072
EPWP Incentive								-		
Provincial Government:		-	-	-	-	-	-	-		-
								-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:		-	-	-	-	-	-	-		-
								-		
Total operating expenditure of Transfers and Grants:		-	406 586	-	50 236	221 065	203 293	17 772	8.7%	406 586
Total capital expenditure of Transfers and Grants		-	116 451	-	1 506	30 212	58 226	(28 014)	-48.1%	116 451
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	523 037	-	51 742	251 277	261 519	(10 242)	-3.9%	523 037

FS184 MATJHABENG - SUPPORTING TABLE SC8 MONTHLY BUDGET STATEMENT - COUNCILLOR AND STAFF BENEFITS – MID-YEAR ASSESSMENT

Summary of Employee and Councillor remuneration	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									%	
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Salary			14 204		1 379	15 724	14 204	1 520	11%	15 724
Pension Contributions			1 464		205	2 329	1 464	865	59%	2 329
Medical Aid Contributions			873		50	605	873	(267)	-31%	605
Motor vehicle allowance			2 884		529	6 032	2 884	3 148	109%	6 032
Cell phone and other allowances			3		113	1 540	3	1 537	59314%	1 540
Other benefits or allowances			-		-	-	-	-		-
Sub Total - Councillors			7 489		-	-	7 489	(7 489)	-100%	-
% increase	4	-	26 917	-	2 276	26 230	26 917	(686)	-3%	26 230
Senior Managers of the Municipality	3									
Salary										
Pension Contributions								-		
Medical Aid Contributions								-		
Motor vehicle and cell phone								-		
Housing allowance								-		
Performance Bonus								-		
Other benefits or allowances								-		
In-kind benefits	2							-		
Sub Total - Senior Managers of Municipality								-		
% increase	4							-		
								-		
Other Municipal Staff								-		
Basic Salaries and Wages								-		
Pension Contributions			-	-	-	-	-	-		-
Medical Aid Contributions										
Motor vehicle and cell phone										
Housing allowance										
Overtime			316 980		26 150	319 330	316 980	2 350	1%	319 330
Performance Bonus			48 914		3 884	47 170	48 914	(1 744)	-4%	47 170

Other benefits or allowances			31 082		2 933	35 028	31 082	3 946	13%	35 028
In-kind benefits	2		26 251		4 513	49 850	26 251	23 599	90%	49 850
Sub Total - Other Municipal Staff			-		-	-	-	-		-
% increase	4		28 855		2 367	29 259	28 855	404	1%	29 259
			267		37	408	267	141	53%	408
Total Parent Municipality			2 285		250	5 329	2 285	3 044	133%	5 329

FS184 MATJHABENG - SUPPORTING TABLE SC9 MONTHLY BUDGET STATEMENT - ACTUALS AND REVISED TARGETS FOR CASH RECEIPTS - MID-YEAR ASSESSMENT

Description	Ref	Budget Year 2016/17												2015/16 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source	1															
Property rates		7 868	11 053	21 885	9 121	10 568	11 108	10 160	9 851	10 983	9 995	1 105	66 816	180 514	194 955	173 070
Property rates - penalties & collection charges					-		-	-	-	-	-	-	-	-		
Service charges - electricity revenue		24 327	28 618	30 501	36 635	28 578	30 972	28 819	27 274	31 871	29 968	32 499	334 843	664 906	744 695	696 674
Service charges - water revenue		6 810	7 944	8 307	8 019	9 384	8 575	8 680	8 318	8 762	10 845	9 293	101 110	196 047	196 047	197 658
Service charges - sanitation revenue		2 806	6 524	5 339	4 486	2 997	3 227	5 550	4 735	3 284	5 702	5 646	65 050	115 346	124 573	120 877
Service charges - refuse		1 993	2 752	2 548	2 403	2 066	2 122	2 360	2 343	2 285	2 570	2 481	38 989	64 912	70 104	120 877
Service charges - other					-		-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment		942	932	977	1 017	981	983	1 018	10 174	1 008	962	954	(11 680)	8 268	9 085	
Interest earned - external investments		-	12	11 440	112	37	40	93	-	134	52	93	9 987	22 000	-	
Interest earned - outstanding debtors		11 730	12 197	7 273	7 481	7 773	7 841	8 249	5 635	8 349	8 641	8 729	(7 779)	86 118	95 313	28 721
Dividends received					-	-	-	-	-	-	-	-	-	-	-	
Fines		502	402	395	169	135	218	106	268	888	136	159	3 514	6 892	7 761	
Licences and permits		4	4	2	7	6	-	3	7	6	3	2	(43)	-	-	
Agency services		-	-	-	-	-	-	2 475	7	-	-	-	(2 482)	-	-	
Transfer receipts - operating		166 273	1 389	-	-	98 173	342	-	-	342	-	40 500	110 912	417 931	408 097	449 844
Other revenue		10 296	5 873	16 254	13 563	16 244	14 237	14 755	15 241	21 987	15 398	18 528	(127 285)	35 091	39 515	44 462
Cash Receipts by Source		233 551	77 700	104 921	83 013	176 942	79 665	82 268	83 853	89 900	84 272	119 989	581 952	1 798 025	1 890 145	1 832 183
Other Cash Flows by Source																
Transfer receipts - capital		43 722	-	1 500	2 000	64 825	1 700	-	-	50 699	-	-	(8 200)	156 246	119 000	233 036
Contributions & Contributed assets													-			
Proceeds on disposal of PPE													-			
Short term loans													-			
Borrowing long term/refinancing													-			
Increase in consumer deposits													-			
Receipt of non-current debtors													-			
Receipt of non-current receivables													-			

Change in non-current investments													-			
Total Cash Receipts by Source		277 273	77 700	106 421	85 013	241 767	81 365	82 268	83 853	140 599	84 272	119 989	573 752	1 954 271	2 009 145	2 065 219
													-			
Cash Payments by Type													-			
Employee related costs		42 889	42 486	45 976	45 248	44 448	44 967	43 920	45 751	48 153	43 678	46 280	21 267	515 063	569 645	544 746
Remuneration of councillors		2 170	2 182	2 171	2 171	2 171	2 149	2 154	2 154	2 181	2 157	2 293	2 964	26 917	26 533	15 885
Interest paid		-	-	-	-	-	-	-	-	-	-	-	95 751	95 751	68 701	
Bulk purchases - Electricity		53 598	17 608	1 197	15 068	18 586	20 499	1 782	1 658	397	25 186	546	147 708	303 833	324 832	300 261
Bulk purchases - Water & Sewer		43 470	12 281	17 183	-	17 349	8 772	14 179	-	1 930	-	34 698	100 102	249 964	269 962	249 964
Other materials		1 080	1 405	1 684	1 206	1 515	9 457	1 655	1 028	8 373	2 541	3 084	126 883	159 911	185 701	
Contracted services		25	-	-	765	2 182	3 838	-	-	-	-	532	658	8 000	8 000	
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
General expenses		10 896	20 949	13 298	14 488	14 391	24 479	18 218	25 604	35 755	25 238	18 095	(47 191)	174 221	173 231	168 811
Cash Payments by Type		154 128	96 911	81 509	78 946	100 642	114 161	81 908	76 195	96 789	98 800	105 528	448 143	1 533 660	1 626 605	1 279 668
													-			
Other Cash Flows/Payments by Type																
Capital assets		13 275	18 761	10 877	6 059	18 034	17 715	9 967	13 315	11 232	24 515	12 536	(156 286)			40 425
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-			4 500
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	420 412	420 412	382 542	
Total Cash Payments by Type		167 403	115 672	92 386	85 005	118 676	131 876	91 875	89 510	108 021	123 315	118 064	712 269	1 954 072	2 009 147	1 324 593
													-			
NET INCREASE/(DECREASE) IN CASH HELD		109 870	(37 972)	14 035	8	123 092	(50 511)	(9 607)	(5 657)	32 578	(39 043)	1 925	(138 517)	199	(2)	740 626
Cash/cash equivalents at the month/year beginning:			109 870	71 898	85 933	85 941	209 032	158 521	148 914	143 257	175 835	136 792	138 716	-	199	1 326 372
Cash/cash equivalents at the month/year end:		109 870	71 898	85 933	85 941	209 032	158 521	148 914	143 257	175 835	136 792	138 716	199	199	197	2 066 998

FS184 MATJHABENG - SUPPORTING TABLE SC12 MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE TREND - MID-YEAR ASSESSMENT

Month	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands									%
Monthly expenditure performance trend									
July		16 520		13 357	13 357	16 520	3 163	19.1%	7%
August		16 520		18 761	32 118	33 040	922	2.8%	16%
September		16 520		10 877	42 995	49 560	6 565	13.2%	22%
October		16 520		6 059	49 054	66 080	17 026	25.8%	25%
November		16 520		18 034	67 088	82 600	15 512	18.8%	34%
December		16 520		17 715	84 803	99 120	14 317	14.4%	43%
January		16 520		9 967	94 770	115 640	20 870	18.0%	48%
February		16 520		13 315	108 085	132 160	24 075	18.2%	55%
March		16 520		11 232	119 317	148 680	29 363	19.7%	60%
April		16 520		24 516	143 833	165 200	21 367	12.9%	0
May		16 520		12 536	156 369	181 720	25 351	14.0%	0
June		16 520		15 480	171 849	198 240	26 391	13.3%	0
Total Capital expenditure	-	198 240	-	171 849					

FS184 MATJHABENG - SUPPORTING TABLE SC13B MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE RENEWAL OF EXISTING ASSETS BY ASSET CLASS – MID-YEAR ASSESSMENT

Description	Ref	2015/16		Budget Year 2016/17						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	103 419	-	10 525	118 376	103 419	(14 957)	-14.5%	118 376
Infrastructure - Road transport		-	32 215	-	3 423	33 797	32 215	(1 582)	-4.9%	33 797
<i>Roads, Pavements & Bridges</i>			24 403		1 183	4 511	24 403	19 892	81.5%	4 511
<i>Storm water</i>			7 812		2 240	29 286	7 812	(21 474)	-274.9%	29 286
Infrastructure - Electricity		-	7 115	-	904	9 781	7 115	(2 666)	-37.5%	9 781
<i>Generation</i>			7 115		904	9 781	7 115	(2 666)	-37.5%	9 781
<i>Transmission & Reticulation</i>								-		
<i>Street Lighting</i>								-		
Infrastructure - Water		-	565	-	3 960	38 203	565	(37 638)	-6661.6%	38 203
<i>Dams & Reservoirs</i>								-		
<i>Water purification</i>			565		3 960	38 203	565	(37 638)	-6661.6%	38 203
<i>Reticulation</i>								-		
Infrastructure - Sanitation		-	44 290	-	1 432	12 121	44 290	32 169	72.6%	12 121
<i>Reticulation</i>								-		
<i>Sewerage purification</i>			44 290		1 432	12 121	44 290	32 169	72.6%	12 121
Infrastructure - Other		-	19 234	-	806	24 474	19 234	(5 240)	-27.2%	24 474
<i>Waste Management</i>								-		
<i>Transportation</i>								-		
<i>Gas</i>								-		
<i>Other</i>			19 234		806	24 474	19 234	(5 240)	-27.2%	24 474
Community		-	52 826	-	4 784	51 576	52 826	1 250	2.4%	51 576
Parks & gardens								-		
Sportsfields & stadia			24 864		4 784	17 207	24 864	7 657	30.8%	17 207
Swimming pools								-		
Community halls								-		
Libraries								-		
Recreational facilities								-		
Fire, safety & emergency			5 000		-	7 991	5 000	(2 991)	-59.8%	7 991
Security and policing								-		
Buses								-		
Clinics								-		
Museums & Art Galleries								-		
Cemeteries			22 962		-	17 725	22 962	5 237	22.8%	17 725
Social rental housing								-		
Other					-	8 653	-	(8 653)	#DIV/0!	8 653
Heritage assets		-	-	-	-	-	-	-		-
Buildings								-		
Other								-		
Investment properties		-	-	-	-	-	-	-		-
Housing development								-		
Other								-		
Other assets		-	6 000	-	171	1 896	6 000	4 104	68.4%	1 896
General vehicles								-		
Specialised vehicles		-	-	-	-	-	-	-		-
Plant & equipment								-		

Computers - hardware/equipment											
Furniture and other office equipment			6 000		171	1 896	6 000	4 104	68.4%	1 896	
Abattoirs											
Markets											
Civic Land and Buildings											
Other Buildings											
Other Land											
Surplus Assets - (Investment or Inventory)											
Other											
Agricultural assets			-	-	-	-	-	-		-	
<i>List sub-class</i>											
Biological assets			-	-	-	-	-	-		-	
<i>List sub-class</i>											
Intangibles			-	-	-	-	-	-		-	
Computers - software & programming											
Other											
Total Capital Expenditure on new assets	1		-	162 245	-	15 480	171 848	162 245	(9 603)	-5.9%	171 848
Specialised vehicles			-	-	-	-	-	-			-
Refuse											
Fire											
Conservancy											
Ambulances											

FS184 MATJHABENG - SUPPORTING TABLE SC13C MONTHLY BUDGET STATEMENT - EXPENDITURE ON REPAIRS AND MAINTENANCE BY ASSET CLASS – MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast

R thousands	1								%	
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	131 896	-	4 809	34 914	131 896	96 982	73.5%	34 914
Infrastructure - Road transport		-	48 198	-	1 066	13 268	48 198	34 930	72.5%	13 268
<i>Roads, Pavements & Bridges</i>			33 899		1 065	13 119	33 899	20 780	61.3%	13 119
<i>Storm water</i>			14 299		1	149	14 299	14 150	99.0%	149
Infrastructure - Electricity		-	37 074	-	1 114	7 125	37 074	29 949	80.8%	7 125
<i>Generation</i>			35 898		1 114	6 122	35 898	29 776	82.9%	6 122
<i>Transmission & Reticulation</i>										
<i>Street Lighting</i>			1 176			1 003	1 176	173	14.7%	1 003
Infrastructure - Water		-	19 392	-	1 916	9 438	19 392	9 954	51.3%	9 438
<i>Dams & Reservoirs</i>										
<i>Water purification</i>			19 392		1 916	9 438	19 392	9 954	51.3%	9 438
<i>Reticulation</i>										
Infrastructure - Sanitation		-	23 926	-	610	4 070	23 926	19 856	83.0%	4 070
<i>Reticulation</i>										
<i>Sewerage purification</i>			23 926		610	4 070	23 926	19 856	83.0%	4 070
Infrastructure - Other		-	3 306	-	103	1 013	3 306	2 293	69.4%	1 013
<i>Waste Management</i>										
<i>Transportation</i>										
<i>Gas</i>										
<i>Other</i>			3 306		103	1 013	3 306	2 293	69.4%	1 013
Community		-	21 378	-	499	2 487	21 378	18 891	88.4%	2 487
Parks & gardens			2 546		21	95	2 546	2 451	96.3%	95
Sportsfields & stadia					4	526	-	(526)	#DIV/0!	526
Swimming pools										
Community halls			170		8	106	170	64	37.6%	106
Libraries			168				168	168	100.0%	
Recreational facilities										
Fire, safety & emergency			7 154		392	1 584	7 154	5 570	77.9%	1 584
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other			11 340		74	176	11 340	11 164	98.4%	176
Heritage assets		-	-	-	-	-	-	-		-
Buildings										
Other										
Investment properties		-	3 880	-	11	304	3 880	3 576	92.2%	304
Housing development			3 880		11	304	3 880	3 576	92.2%	304
Other										
Other assets		-	2 758	-	140	1 224	2 758	1 534	55.6%	1 224
General vehicles										
Specialised vehicles		-	-	-	-	-	-	-		-
Plant & equipment										
Computers - hardware/equipment			2 758		75	548	2 758	2 210	80.1%	548
Furniture and other office equipment										
Abattoirs										
Markets					65	676	-	(676)	#DIV/0!	676
Civic Land and Buildings										

Other Buildings								-		
Other Land								-		
Surplus Assets - (Investment or Inventory)								-		
Other						-	-	-		-
Agricultural assets		-	-	-	-	-	-	-		-
List sub-class								-		
								-		
Biological assets		-	-	-	-	-	-	-		-
List sub-class								-		
								-		
Intangibles		-	-	-	-	-	-	-		-
Computers - software & programming								-		
Other								-		
Total Repairs and Maintenance Expenditure		-	159 912	-	5 459	38 929	159 912	120 983	75.7%	38 929
Specialised vehicles		-	-	-	-	-	-	-		-
Refuse								-		
Fire								-		
Conservancy								-		
Ambulances								-		

FS184 MATJHABENG - SUPPORTING TABLE SC13D MONTHLY BUDGET STATEMENT - DEPRECIATION BY ASSET CLASS - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
Repairs and maintenance expenditure by Asset Class/Sub-class										
-										

Infrastructure		-		-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>									
<i>Storm water</i>									
Infrastructure - Electricity		-	-	-	-	-	-	-	-
<i>Generation</i>									
<i>Transmission & Reticulation</i>									
<i>Street Lighting</i>									
Infrastructure - Water		-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>									
Infrastructure - Sanitation		-	-	-	-	-	-	-	-
<i>Reticulation</i>									
<i>Sewerage purification</i>									
Infrastructure - Other		-		-	-	-			-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									
Community		-	-	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other									
Heritage assets		-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties		-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets		-	-	-	-	-	-	-	-
General vehicles									
Specialised vehicles		-	-	-	-	-	-	-	-
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									

Other						-	-	-		-
Agricultural assets		-	-	-	-	-	-	-		-
<i>List sub-class</i>						-	-	-		-
						-	-	-		-
Biological assets		-	-	-	-	-	-	-		-
<i>List sub-class</i>						-	-	-		-
						-	-	-		-
Intangibles		-	-	-	-	-	-	-		-
Computers - software & programming						-	-	-		-
Other						-	-	-		-
Total Repairs and Maintenance Expenditure		-		-	-	-				-
Specialised vehicles		-	-	-	-	-	-	-		-
Refuse								-		
Fire								-		
Conservancy								-		
Ambulances								-		

C-SCHEDULE MONTHLY BUDGET STATEMENT

FS184 MATJHABENG - TABLE C1 MONTHLY BUDGET STATEMENT SUMMARY - MID-YEAR ASSESSMENT

Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Financial Performance</u>									

Property rates	-	201 665	-	22 142	147 105	100 832	46 273	46%	294 211
Service charges	-	1 196 987	-	97 883	604 914	598 494	6 420	1%	1 209 828
Investment revenue	-	1 500	-	104	1 084	750	334	45%	2 168
Transfers recognised - operational	-	388 792	-	128 121	290 985	194 396	96 589	50%	581 970
Other own revenue	-	252 529	-	22 847	120 827	116 264	4 562	4%	241 653
Total Revenue (excluding capital transfers and contributions)	-	2 041 473	-	271 097	1 164 915	1 010 736	154 178	15%	2 329 830
Employee costs	-	620 099	-	51 930	312 826	310 049	2 777	1%	625 653
Remuneration of Councillors	-	28 552	-	2 416	14 537	14 276	261	2%	29 074
Depreciation & asset impairment	-	87 000	-	-	-	43 500	(43 500)	-100%	-
Finance charges	-	105 980	-	-	74	52 990	(52 916)	-100%	148
Materials and bulk purchases	-	907 127	-	79 046	266 450	453 563	(187 114)	-41%	532 900
Transfers and grants	-	32 850	-	3 841	15 576	16 425	(849)	-5%	31 152
Other expenditure	-	255 127	-	24 584	142 599	127 564	15 035	12%	285 197
Total Expenditure	-	2 036 734	-	161 817	752 062	1 018 367	(266 305)	-26%	1 504 124
Surplus/(Deficit)	-	4 738	-	109 280	412 853	(7 631)	420 484	-5510%	825 706
Transfers recognised - capital	-	113 363	-	37 015	80 625	56 682	23 944	42%	161 250
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	118 101	-	146 295	493 478	49 051	444 427	906%	986 956
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	118 101	-	146 295	493 478	49 051	444 427	906%	986 956
Capital expenditure & funds sources									
Capital expenditure	-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Capital transfers recognised	-	113 363	-	16 032	71 038	56 682	14 357	25%	142 076
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	20 000	-	2 636	4 054	10 000	(5 946)	-59%	8 108
Total sources of capital funds	-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Financial position									
Total current assets	-	2 735 000	-	-	289 979	-	-	-	579 958
Total non-current assets	-	5 488 322	-	-	(8 140)	-	-	-	(16 281)
Total current liabilities	-	1 930 000	-	-	(80 895)	-	-	-	(161 790)
Total non-current liabilities	-	320 000	-	-	-	-	-	-	-
Community wealth/Equity	-	5 973 322	-	-	362 734	-	-	-	725 467
Cash flows									
Net cash from (used) operating	-	(100 437)	-	68 853	140 695	(50 218)	(190 914)	380%	281 390
Net cash from (used) investing	-	209 620	-	(18 668)	(75 092)	104 810	179 902	172%	(150 184)
Net cash from (used) financing	-	25 000	-	-	-	12 500	12 500	100%	-
Cash/cash equivalents at the month/year end	-	134 183	-	-	65 603	67 092	1 488	2%	131 206
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	140 024	133 176	60 791	60 320	56 105	66 020	342 213	#####	2 294 574
Creditors Age Analysis									
Total Creditors	125 425	51 426	96 640	89 296	2 499 133	-	-	-	2 861 921

FS184 MATJHABENG - TABLE C2 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION) - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
Governance and administration		-	842 691	-	207 668	626 050	421 346	204 705	49%	1 252 101
Executive and council		-	624 759	-	177 503	441 513	312 379	129 134	41%	883 026
Budget and treasury office		-	217 932	-	30 165	184 537	108 966	75 571	69%	369 075
Corporate services		-	-	-	-	-	-	-		-
Community and public safety		-	85 063	-	647	5 644	42 532	(36 888)	-87%	11 288
Community and social services		-	30 883	-	-	-	15 441	(15 441)	-100%	-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	7 192	-	156	881	3 596	(2 715)	-75%	1 762
Housing		-	46 988	-	491	4 763	23 494	(18 731)	-80%	9 525
Health		-	-	-	-	-	-	-		-
Economic and environmental services		-	5 951	-	-	-	2 975	(2 975)	-100%	-
Planning and development		-	5 951	-	-	-	2 975	(2 975)	-100%	-
Road transport		-	-	-	-	-	-	-		-
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	1 209 900	-	97 883	604 914	604 950	(36)	0%	1 327 418
Electricity		-	788 042	-	45 837	293 976	394 021	(100 045)	-25%	705 542
Water		-	220 480	-	31 145	185 522	110 240	75 282	68%	371 044
Waste water management		-	128 861	-	12 907	77 412	64 430	12 981	20%	154 823
Waste management		-	72 517	-	7 995	48 005	36 259	11 746	32%	96 009
Other	4	-	11 230	-	1 914	8 932	5 615	3 317	59%	17 865
Total Revenue - Standard	2	-	2 154 836	-	308 112	1 245 540	1 077 418	168 122	16%	2 608 671
Expenditure - Standard										
Governance and administration		-	370 495	-	32 568	173 154	185 248	(12 094)	-7%	346 307
Executive and council		-	165 773	-	19 665	106 169	82 887	23 282	28%	212 337
Budget and treasury office		-	151 465	-	5 952	34 064	75 733	(41 669)	-55%	68 128
Corporate services		-	53 256	-	6 951	32 921	26 628	6 293	24%	65 842
Community and public safety		-	321 160	-	23 848	162 230	160 580	1 650	1%	324 459
Community and social services		-	40 149	-	3 084	19 557	20 075	(518)	-3%	39 114
Sport and recreation		-	84 403	-	7 572	46 985	42 202	4 783	11%	93 970
Public safety		-	174 629	-	11 040	83 642	87 315	(3 673)	-4%	167 283
Housing		-	21 978	-	2 152	12 046	10 989	1 057	10%	24 093
Health		-	-	-	-	-	-	-		-
Economic and environmental services		-	107 159	-	9 508	47 905	53 580	(5 675)	-11%	95 809
Planning and development		-	17 746	-	1 573	7 999	8 873	(874)	-10%	15 999
Road transport		-	89 413	-	7 515	37 435	44 707	(7 271)	-16%	74 871
Environmental protection		-	-	-	419	2 470	-	2 470	#DIV/0!	4 940
Trading services		-	1 177 422	-	95 356	365 671	588 711	(223 039)	-38%	731 343
Electricity		-	530 629	-	35 279	118 852	265 315	(146 462)	-55%	237 704

Water		-	419 668	-	42 024	158 143	209 834	(51 691)	-25%	316 286
Waste water management		-	142 492	-	9 478	42 425	71 246	(28 820)	-40%	84 851
Waste management		-	84 633	-	8 575	46 251	42 316	3 935	9%	92 502
Other		-	60 498	-	538	3 100	30 249	(27 150)	-90%	6 199
Total Expenditure - Standard	3	-	2 036 734	-	161 817	752 059	1 018 367	(266 308)	-26%	1 504 118
Surplus/ (Deficit) for the year		-	118 101	-	146 295	493 481	59 051	434 430	736%	1 104 552

REFERENCES

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
3. Total Expenditure by standard classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

FS184 MATJHABENG - TABLE C2 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION) - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
Municipal governance and administration		-	842 691	-	207 668	626 050	421 346	204 705	49%	1 252 101
Executive and council		-	624 759	-	177 503	441 513	312 379	129 134	0	883 026
Mayor and Council			502 155		165 136	371 610	251 078	120 533	0	743 220
Municipal Manager			122 604		12 367	69 903	61 302	8 601	0	139 806
Budget and treasury office			217 932		30 165	184 537	108 966	75 571	0	369 075
Corporate services		-	-	-	-	-	-	-	-	-
Human Resources			-		-	-	-	-	-	-
Information Technology			-		-	-	-	-	-	-
Property Services			-		-	-	-	-	-	-
Other Admin			-		-	-	-	-	-	-
Community and public safety		-	85 063	-	647	5 644	42 532	(36 888)	(0)	11 288
Community and social services		-	30 883	-	-	-	15 441	(15 441)	(0)	-
Libraries and Archives			-		-	-	-	-	-	-
Museums & Art Galleries etc			-		-	-	-	-	-	-
Community halls and Facilities			-		-	-	-	-	-	-
Cemeteries & Crematoriums			-		-	-	-	-	-	-
Child Care			-		-	-	-	-	-	-
Aged Care			-		-	-	-	-	-	-
Other Community			30 883		-	-	15 441	(15 441)	(0)	-
Other Social			-		-	-	-	-	-	-

Sport and recreation			-		-	-	-	-		-
Public safety		-	7 192	-	156	881	3 596	(2 715)	(0)	1 762
Police			4 416		152	845	2 208	(1 363)	(0)	1 689
Fire			2 776		4	36	1 388	(1 352)	(0)	73
Civil Defence			-		-	-	-	-		-
Street Lighting			-		-	-	-	-		-
Other			-		-	-	-	-		-
Housing			46 988		491	4 763	23 494	(18 731)	(0)	9 525
Health		-	-	-	-	-	-	-		-
Clinics										-
Ambulance										-
Other										-
Economic and environmental services		-	5 951	-	-	-	2 975	(2 975)	(0)	-
Planning and development		-	5 951	-	-	-	2 975	(2 975)	(0)	-
Economic Development/Planning			5 951		-	-	2 975	(2 975)	(0)	-
Town Planning/Building enforcement										-
Licensing & Regulation										-
Road transport		-	-	-	-	-	-	-		-
Roads										-
Public Buses										-
Parking Garages										-
Vehicle Licensing and Testing										-
Other										-
Environmental protection		-	-	-	-	-	-	-		-
Pollution Control										-
Biodiversity & Landscape										-
Other										-
Trading services		-	1 209 900	-	97 883	604 914	604 950	(36)	(0)	1 327 418
Electricity		-	788 042	-	45 837	293 976	394 021	(100 045)	(0)	705 542
Electricity Distribution			788 042		45 837	293 976	394 021	(100 045)	(0)	705 542
Electricity Generation										-
Water		-	220 480	-	31 145	185 522	110 240	75 282	0	371 044
Water Distribution			220 480		31 145	185 522	110 240	75 282	0	371 044
Water Storage										-
Waste water management		-	128 861	-	12 907	77 412	64 430	12 981	0	154 823
Sewerage			128 861		12 907	77 412	64 430	12 981	0	154 823
Storm Water Management										-
Public Toilets										-
Waste management		-	72 517	-	7 995	48 005	36 259	11 746	0	96 009
Solid Waste			72 517		7 995	48 005	36 259	11 746	0	96 009
Other		-	11 230	-	1 914	8 932	5 615	3 317	0	17 865
Air Transport										-
Abattoirs										-
Tourism										-
Forestry										-
Markets			11 230		1 914	8 932	5 615	3 317	0	17 865
Total Revenue - Standard	2	-	2 154 836	-	308 112	1 245 540	1 077 418	168 122	0	2 608 671
Expenditure - Standard										
Municipal governance and administration		-	370 495	-	32 568	173 154	185 248	(12 094)	(0)	346 307
Executive and council		-	165 773	-	19 665	106 169	82 887	23 282	0	212 337

Mayor and Council			121 145		13 630	70 646	60 573	10 073	0	141 292
Municipal Manager			44 628		6 035	35 523	22 314	13 208	0	71 045
Budget and treasury office			151 465		5 952	34 064	75 733	(41 669)	(0)	68 128
Corporate services		-	53 256	-	6 951	32 921	26 628	6 293	0	65 842
Human Resources			14 854		983	6 647	7 427	(780)	(0)	13 295
Information Technology			16 106		3 841	13 723	8 053	5 670	0	27 445
Property Services							-	-		-
Other Admin			22 297		2 127	12 551	11 148	1 403	0	25 102
Community and public safety		-	321 160	-	23 848	162 230	160 580	1 650	0	324 459
Community and social services		-	40 149	-	3 084	19 557	20 075	(518)	(0)	39 114
Libraries and Archives			15 563		1 267	7 910	7 781	128	0	15 819
Museums & Art Galleries etc							-	-		-
Community halls and Facilities			12 715		1 421	9 054	6 357	2 697	0	18 109
Cemeteries & Crematoriums							-	-		-
Child Care							-	-		-
Aged Care							-	-		-
Other Community			11 872		396	2 593	5 936	(3 343)	(0)	5 186
Other Social							-	-		-
Sport and recreation			84 403		7 572	46 985	42 202	4 783	0	93 970
Public safety		-	174 629	-	11 040	83 642	87 315	(3 673)	(0)	167 283
Police			62 938		3 224	20 670	31 469	(10 799)	(0)	41 340
Fire			35 925		2 678	16 490	17 963	(1 473)	(0)	32 980
Civil Defence			62 148		2 759	37 486	31 074	6 412	0	74 973
Street Lighting			5 297		764	3 563	2 648	914	0	7 125
Other			8 321		1 615	5 433	4 161	1 272	0	10 865
Housing			21 978		2 152	12 046	10 989	1 057	0	24 093
Health		-	-	-	-	-	-	-		-
Clinics							-	-		-
Ambulance							-	-		-
Other							-	-		-
Economic and environmental services		-	107 159	-	9 508	47 905	53 580	(5 675)	(0)	95 809
Planning and development		-	17 746	-	1 573	7 999	8 873	(874)	(0)	15 999
Economic Development/Planning			17 746		1 573	7 999	8 873	(874)	(0)	15 999
Town Planning/Building enforcement							-	-		-
Licensing & Regulation							-	-		-
Road transport		-	89 413	-	7 515	37 435	44 707	(7 271)	(0)	74 871
Roads			60 418		5 292	24 250	30 209	(5 959)	(0)	48 500
Public Buses							-	-		-
Parking Garages							-	-		-
Vehicle Licensing and Testing							-	-		-
Other			28 995		2 223	13 185	14 498	(1 312)	(0)	26 370
Environmental protection		-	-	-	419	2 470	-	2 470	#DIV/0!	4 940
Pollution Control							-	-		-
Biodiversity & Landscape							-	-		-
Other			-		419	2 470	-	2 470	#DIV/0!	4 940
Trading services		-	1 177 422	-	95 356	365 671	588 711	(223 039)	(0)	731 343
Electricity		-	530 629	-	35 279	118 852	265 315	(146 462)	(0)	237 704
Electricity Distribution			530 629		35 279	118 852	265 315	(146 462)	(0)	237 704
Electricity Generation							-	-		-
Water		-	419 668	-	42 024	158 143	209 834	(51 691)	(0)	316 286
Water Distribution			419 668		42 024	158 143	209 834	(51 691)	(0)	316 286

Water Storage										
Waste water management		-	142 492	-	9 478	42 425	71 246	(28 820)	(0)	84 851
Sewerage			102 801		7 428	30 786	51 401	(20 614)	(0)	61 572
Storm Water Management			39 691		2 050	11 639	19 845	(8 206)	(0)	23 278
Public Toilets										
Waste management		-	84 633	-	8 575	46 251	42 316	3 935	0	92 502
Solid Waste			84 633		8 575	46 251	42 316	3 935	0	92 502
Other		-	60 498	-	538	3 100	30 249	(27 150)	(0)	6 199
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets			60 498		538	3 100	30 249	(27 150)	(0)	6 199
Total Expenditure - Standard	3	-	2 036 734	-	161 817	752 059	1 018 367	(266 308)	(0)	1 504 118
Surplus/ (Deficit) for the year		-	118 101	-	146 295	493 481	59 051	434 430	0	1 104 552

REFERENCES

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

FS184 MATJHABENG - TABLE C3 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE) - MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - COUNCIL GENERAL		-	502 155	-	165 136	371 610	251 078	120 533	48,0%	743 220
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-		-
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-		-
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	122 604	-	12 367	69 903	61 302	8 601	14,0%	139 806
Vote 5 - CORPORATE SUPPORT SERVICES		-	-	-	-	-	-	-		-
Vote 6 - FINANCE		-	229 163	-	32 080	193 470	114 581	78 888	68,8%	386 939

Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-	-	-
Vote 8 - COMMUNITY SERVICES		-	103 400	-	7 995	48 005	51 700	(3 695)	-7,1%	96 009
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	7 192	-	156	881	3 596	(2 715)	-75,5%	1 762
Vote 10 - ECONOMIC DEVELOPMENT		-	5 951	-	-	-	2 975	(2 975)	-100,0%	-
Vote 11 - ENGINEERING SERVICES		-	-	-	-	-	-	-	-	-
Vote 12 - WATER		-	349 341	-	44 052	262 934	174 670	88 263	50,5%	525 867
Vote 13 - ELECTRICITY		-	788 042	-	45 837	293 976	394 021	(100 045)	-25,4%	587 951
Vote 14 - MECHANICAL WORKSHOP		-	-	-	-	-	-	-	-	-
Vote 15 - HOUSING SERVICES		-	46 988	-	491	4 763	23 494	(18 731)	-79,7%	9 525
Total Revenue by Vote	2	-	2 154 836	-	308 112	1 245 540	1 077 418	168 122	15,6%	2 491 080
Expenditure by Vote	1									
Vote 1 - COUNCIL GENERAL		-	83 683	-	13 630	52 340	41 841	10 499	25,1%	104 680
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	14 195	-	-	5 339	7 097	(1 758)	-24,8%	10 678
Vote 3 - OFFICE OF THE SPEAKER		-	23 267	-	-	12 967	11 634	1 333	11,5%	25 934
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	60 734	-	9 875	49 245	30 367	18 878	62,2%	98 490
Vote 5 - CORPORATE SUPPORT SERVICES		-	50 574	-	4 815	29 515	25 287	4 228	16,7%	59 030
Vote 6 - FINANCE		-	211 964	-	6 490	37 164	105 982	(68 818)	-64,9%	74 328
Vote 7 - HUMAN RESOURCES		-	14 854	-	983	6 647	7 427	(780)	-10,5%	13 295
Vote 8 - COMMUNITY SERVICES		-	180 908	-	16 961	98 298	90 454	7 845	8,7%	196 597
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	161 011	-	8 662	74 647	49 468	25 179	50,9%	149 293
Vote 10 - ECONOMIC DEVELOPMENT		-	17 746	-	1 573	7 999	8 873	(874)	-9,8%	15 999
Vote 11 - ENGINEERING SERVICES		-	129 104	-	9 566	49 075	64 552	(15 477)	-24,0%	98 149
Vote 12 - WATER		-	522 470	-	49 452	188 929	261 235	(72 306)	-27,7%	377 858
Vote 13 - ELECTRICITY		-	535 926	-	36 043	122 415	267 963	(145 548)	-54,3%	244 829
Vote 14 - MECHANICAL WORKSHOP		-	8 321	-	1 615	5 433	4 161	1 272	30,6%	10 865
Vote 15 - HOUSING SERVICES		-	21 978	-	2 152	12 046	10 989	1 057	9,6%	24 093
Total Expenditure by Vote	2	-	2 036 734	-	161 817	752 059	987 330	(235 271)	-23,8%	1 504 118
Surplus/ (Deficit) for the year	2	-	118 101	-	146 295	493 481	90 088	403 393	447,8%	986 962

REFERENCES

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

FS184 MATJHABENG - TABLE C3 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE) - A - MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - COUNCIL GENERAL		-	502 155	-	165 136	371 610	251 078	120 533	48%	743 220
1.1 - Council			502 155		165 136	371 610	251 078	120 533	48%	743 220
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-		-
2.1 - Executive Mayor										
2.2 - Mayoral Committee										
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-		-
3.1 - Speaker										
3.2 - Political Appointments										
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	122 604	-	12 367	69 903	61 302	8 601	14%	139 806
4.1 - Municipal Manager			122 604		12 367	69 903	61 302	8 601	14%	139 806
4.2 - IDP										
4.3 - Internal Audit										
4.4 - Organisation & Work study										
4.5 - IT										
4.6 - Legal Services										
Vote 5 - CORPORATE SUPPORT SERVICES		-	-	-	-	-	-	-		-
5.1 - Corporate Services Admin										
5.2 - Libraries										
5.3 - Halls & Offices										
Vote 6 - FINANCE		-	229 163	-	32 080	193 470	114 581	78 888	69%	386 939
6.1 - Administration										
6.2 - Expenditure										
6.3 - Budget Control & Salaries										
6.4 - Stores										
6.6 - Revenue			217 932		30 165	184 537	108 966	75 571	69%	369 075
6.7 - Fresh Produce Market			11 230		1 914	8 932	5 615	3 317	59%	17 865
6.8 - Valuation										
6.8 - Credit Control										
Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-		-
7.1 - Administration										
7.2 - Training										
7.3 - Health and Safety										
Vote 8 - COMMUNITY SERVICES		-	103 400	-	7 995	48 005	51 700	(3 695)	-7%	96 009
8.1 - Community Services Admin			30 883				15 441	(15 441)	-100%	
8.2 - Parks and Recreation										
8.3 - Refuse			72 517		7 995	48 005	36 259	11 746	32%	96 009
8.4 - Environmental Protection										
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	7 192	-	156	881	3 596	(2 715)	-75%	1 762

9.1 - Traffic			4 416		152	845	2 208	(1 363)	-62%	1 689
9.2 - Disaster Management						-	-	-		-
9.3 - Security						-	-	-		-
9.4 - Fire Services			2 776		4	36	1 388	(1 352)	-97%	73
Vote 10 - ECONOMIC DEVELOPMENT			5 951		-	-	2 975	(2 975)	-100%	-
10.1 - Economic Development			5 951		-	-	2 975	(2 975)	-100%	-
Vote 11 - ENGINEERING SERVICES			-		-	-	-	-		-
11.1 - Building						-	-	-		-
11.2 - Engineering Administration						-	-	-		-
11.3 - Engineering Planning						-	-	-		-
11.4 - Engineering Surveying						-	-	-		-
11.5 - Eng- Intern Serv Building Shop						-	-	-		-
11.6 - Roads						-	-	-		-
11.7 - Storm Water						-	-	-		-
11.8 - Eng - Roads/ Storm Water						-	-	-		-
Vote 12 - WATER			349 341		44 052	262 934	174 670	88 263	51%	525 867
12.1 - Eng-Admin: Water and Sewerage						-	-	-		-
12.2 - Eng-Admin: Water Supply			220 480		31 145	185 522	110 240	75 282	68%	371 044
12.3 - Water Workshop						-	-	-		-
12.4 - Sewerage Network			128 861		12 907	77 412	64 430	12 981	20%	154 823
12.5 - Purifying Works						-	-	-		-
Vote 13 - ELECTRICITY			788 042		45 837	293 976	394 021	(100 045)	-25%	587 951
13.1 - Elec and Mec Eng Admin						-	-	-		-
13.2 - Distribution			788 042		45 837	293 976	394 021	(100 045)	-25%	587 951
13.3 - Distribution 132kVA						-	-	-		-
13.4 - Streetlights						-	-	-		-
13.5 - Electrical Workshop						-	-	-		-
13.6 - Revenue Protection						-	-	-		-
13.7 - Eng - Plant						-	-	-		-
Vote 14 - MECHANICAL WORKSHOP			-		-	-	-	-		-
14.1 - Mechanical workshop						-	-	-		-
Vote 15 - HOUSING SERVICES			46 988		491	4 763	23 494	(18 731)	-80%	9 525
15.1 - Housing services			46 988		491	4 763	23 494	(18 731)	-80%	9 525
Total Revenue by Vote	2		2 154 836		308 112	1 245 540	1 077 418	168 122	16%	2 491 080
Expenditure by Vote	1									
Vote 1 - COUNCIL GENERAL			83 683		13 630	52 340	41 841	10 499	25%	104 680
1.1 - Council			83 683		13 630	52 340	41 841	10 499	25%	104 680
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR			14 195		-	5 339	7 097	(1 758)	-25%	10 678
2.1 - Executive Mayor			5 272		-	2 673	2 636	37	1%	5 346
2.2 - Mayoral Committee			8 922		-	2 666	4 461	(1 795)	-40%	5 332
Vote 3 - OFFICE OF THE SPEAKER			23 267		-	12 967	11 634	1 333	11%	25 934
3.1 - Speaker			23 267		-	1 306	11 634	(10 328)	-89%	2 612
3.2 - Political Appointments						-	11 661	11 661	#DIV/0!	23 322
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER			60 734		9 875	49 245	30 367	18 878	62%	98 490
4.1 - Municipal Manager			19 139		6 035	17 497	9 569	7 927	83%	34 993
4.2 - IDP			5 172		-	1 960	2 586	(626)	-24%	3 920
4.3 - Internal Audit			3 655		-	1 318	1 827	(509)	-28%	2 636
4.4 - Organisation & Work study			352		-	-	176	(176)	-100%	-
4.5 - IT			16 106		3 841	13 723	8 053	5 670	70%	27 445
4.6 - Legal Services			16 310		-	14 748	8 155	6 593	81%	29 496

Vote 5 - CORPORATE SUPPORT SERVICES		-	50 574	-	4 815	29 515	25 287	4 228	17%	59 030
5.1 - Corporate Services Admin			22 297		2 127	12 551	11 148	1 403	13%	25 102
5.2 - Libraries			15 563		1 267	7 910	7 781	128	2%	15 819
5.3 - Halls & Offices			12 715		1 421	9 054	6 357	2 697	42%	18 109
								-		
Vote 6 - FINANCE		-	211 964	-	6 490	37 164	105 982	(68 818)	-65%	74 328
6.1 - Administration			6 076		5 952	11 085	3 038	8 047	265%	22 170
6.2 - Expenditure			122 247		-	1 853	61 123	(59 270)	-97%	3 706
6.3 - Budget Control & Salaries			67		-	3 056	34	3 022	8963%	6 112
6.4 - Stores			10 055		-	3 937	5 028	(1 091)	-22%	7 874
6.6 - Revenue			6 568		-	11 146	3 284	7 862	239%	22 292
6.7 - Fresh Produce Market			60 498		538	3 100	30 249	(27 150)	-90%	6 199
6.8 - Valuation			4 635		-	2 987	2 318	669	29%	5 974
6.8 - Credit Control			1 816		-	-	908	(908)	-100%	-
								-		
Vote 7 - HUMAN RESOURCES		-	14 854	-	983	6 647	7 427	(780)	-10%	13 295
7.1 - Administration			9 797		983	5 203	4 898	305	6%	10 406
7.2 - Training			4 760		-	1 443	2 380	(937)	-39%	2 886
7.3 - Health and Safety			297		0	1	149	(147)	-99%	3
								-		
Vote 8 - COMMUNITY SERVICES		-	180 908	-	16 961	98 298	90 454	7 845	9%	196 597
8.1 - Community Services Admin			11 872		396	2 593	5 936	(3 343)	-56%	5 186
8.2 - Parks and Recreation			84 403		7 572	46 985	42 202	4 783	11%	93 970
8.3 - Refuse			84 633		8 575	46 251	42 316	3 935	9%	92 502
8.4 - Environmental Protection					419	2 470	-	2 470	#DIV/0!	4 940
								-		
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	161 011	-	8 662	74 647	49 468	25 179	51%	149 293
9.1 - Traffic			62 075		3 224	20 670	31 037	20 239	4692%	41 340
9.2 - Disaster Management			863		-	-	431	(31 074)	-100%	-
9.3 - Security			62 148		2 759	37 486	31 074	19 524	109%	74 973
9.4 - Fire Services			35 925		2 678	16 490	17 963	16 490	#DIV/0!	32 980
								-		
Vote 10 - ECONOMIC DEVELOPMENT		-	17 746	-	1 573	7 999	8 873	(874)	-10%	15 999
10.1 - Economic Development			17 746		1 573	7 999	8 873	(874)	-10%	15 999
								-		
Vote 11 - ENGINEERING SERVICES		-	129 104	-	9 566	49 075	64 552	(15 477)	-24%	98 149
11.1 - Building			536		-	103	268	(165)	-62%	206
11.2 - Engineering Administration			10 771		2 223	6 730	5 385	1 345	25%	13 460
11.3 - Engineering Planning			10 199		-	1 054	5 100	(4 046)	-79%	2 108
11.4 - Engineering Surveying			189		-	1 992	95	1 897	2007%	3 984
11.5 - Eng- Intern Serv Building Shop			7 300		-	3 306	3 650	(344)	-9%	6 612
11.6 - Roads			60 418		5 292	24 250	30 209	(5 959)	-20%	48 500
11.7 - Storm Water			29 456		1 519	8 039	14 728	(6 689)	-45%	16 078
11.8 - Eng - Roads/ Storm Water			10 234		531	3 600	5 117	(1 517)	-30%	7 201
								-		
Vote 12 - WATER		-	522 470	-	49 452	188 929	261 235	(72 306)	-28%	377 858
12.1 - Eng-Admin: Water and Sewerage			17 051		-	7 400	8 526	(1 126)	-13%	14 800
12.2 - Eng-Admin: Water Supply			397 529		42 024	148 152	198 764	(50 612)	-25%	296 304
12.3 - Water Workshop			5 088		-	2 591	2 544	47	2%	5 182
12.4 - Sewerage Network			67 365		7 428	17 034	33 682	(16 648)	-49%	34 068
12.5 - Purifying Works			35 436		-	13 752	17 718	(3 966)	-22%	27 504
								-		
Vote 13 - ELECTRICITY		-	535 926	-	36 043	122 415	267 963	(145 548)	-54%	244 829
13.1 - Elec and Mec Eng Admin			21 595		-	5 232	10 797	(5 565)	-52%	10 464
13.2 - Distribution			478 870		35 279	106 107	239 435	(133 328)	-56%	212 214
13.3 - Distribution 132kVA			7 825		-	1 260	3 913	(2 653)	-68%	2 520
13.4 - Streetlights			5 297		764	3 563	2 648	914	35%	7 125
13.5 - Electrical Workshop			21 361		-	6 253	10 681	(4 428)	-41%	12 506
13.6 - Revenue Protection			978		-	-	489	(489)	-100%	-
13.7 - Eng - Plant								-		
								-		
Vote 14 - MECHANICAL WORKSHOP		-	8 321	-	1 615	5 433	4 161	1 272	31%	10 865

14.1 - Mechanical workshop			8 321		1 615	5 433	4 161	1 272	31%	10 865
								-		
Vote 15 - HOUSING SERVICES		-	21 978	-	2 152	12 046	10 989	1 057	10%	24 093
15.1 - Housing services			21 978		2 152	12 046	10 989	1 057	10%	24 093
								-		
Total Expenditure by Vote	2	-	2 036 734	-	161 817	752 059	987 330	(235 271)	(0)	1 504 118
								-		
Surplus/ (Deficit) for the year	2	-	118 101	-	146 295	493 481	90 088	403 393	0	986 962

REFERENCES

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

CHECK REVENUE
CHECK EXPENDITURE

FS184 MATJHABENG - TABLE C4 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) - MID-YEAR ASSESSMENT

Description	Ref	Budget Year 2016/17								
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates			201 665		22 142	147 105	100 832	46 273	46%	294 211
Property rates - penalties & collection charges					-	-	-	-		-
Service charges - electricity revenue			778 264		45 837	293 976	389 132	(95 156)	-24%	587 951
Service charges - water revenue			217 346		31 145	185 522	108 673	76 849	71%	371 044
Service charges - sanitation revenue			128 861		12 907	77 412	64 430	12 981	20%	154 823
Service charges - refuse revenue			72 517		7 995	48 005	36 259	11 746	32%	96 009
Service charges - other					-	-	-	-		-
Rental of facilities and equipment			11 469		491	4 763	5 735	(972)	-17%	9 525
Interest earned - external investments			1 500		104	1 084	750	334	45%	2 168
Interest earned - outstanding debtors			121 104		12 263	68 819	60 552	8 267	14%	137 637
Dividends received			18		-	-	9	(9)	-100%	-
Fines			4 374		152	845	2 187	(1 342)	-61%	1 689
Licences and permits			42		4	36	21	15	72%	73
Agency services			11 230		870	4 142	5 615	(1 474)	-26%	8 283
Transfers recognised - operational			388 792		128 121	290 985	194 396	96 589	50%	581 970
Other revenue			84 291		9 068	42 223	42 146	77	0%	84 445
Gains on disposal of PPE			20 000		-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		-	2 041 473	-	271 097	1 164 915	1 010 736	154 178	15%	2 329 830
Expenditure By Type										
Employee related costs			620 099		51 930	312 826	310 049	2 777	1%	625 653
Remuneration of councillors			28 552		2 416	14 537	14 276	261	2%	29 074
Debt impairment			70 000		-	-	35 000	(35 000)	-100%	-
Depreciation & asset impairment			87 000		-	-	43 500	(43 500)	-100%	-
Finance charges			105 980		-	74	52 990	(52 916)	-100%	148
Bulk purchases			676 436		62 322	202 809	338 218	(135 409)	-40%	405 618
Other materials			230 691		16 724	63 641	115 345	(51 704)	-45%	127 282

Contracted services			80 000		1 117	8 198	40 000	(31 802)	-80%	16 395
Transfers and grants			32 850		3 841	15 576	16 425	(849)	-5%	31 152
Other expenditure			105 127		23 467	134 401	52 564	81 837	156%	268 802
Loss on disposal of PPE								-		
Total Expenditure		-	2 036 734	-	161 817	752 062	1 018 367	(266 305)	-26%	1 504 124
Surplus/(Deficit)		-	4 738	-	109 280	412 853	(7 631)	420 484	(0)	825 706
Transfers recognised - capital			113 363		37 015	80 625	56 682	23 944	0	161 250
Contributions recognised - capital								-		
Contributed assets								-		
Surplus/(Deficit) after capital transfers & contributions		-	118 101	-	146 295	493 478	49 051			986 956
Taxation								-		
Surplus/(Deficit) after taxation		-	118 101	-	146 295	493 478	49 051			986 956
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		-	118 101	-	146 295	493 478	49 051			986 956
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		-	118 101	-	146 295	493 478	49 051			986 956

REFERENCES

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) including capital transfers/contributions etc.

2 154 836

308 112

1 245 540

1 067 418

2 491 080

FS184 MATJHABENG - TABLE C5 MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING) - MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - COUNCIL GENERAL		-	20 000	-	223	869	10 000	(9 131)	-91%	1 738
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-	-	-
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-	-	-
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 5 - CORPORATE SUPPORT SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - FINANCE		-	-	-	-	-	-	-	-	-
Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-	-	-
Vote 8 - COMMUNITY SERVICES		-	25 987	-	14 337	26 655	12 994	13 662	105%	53 311

Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	-	-	-	-	-	-	-	-
Vote 10 - ECONOMIC DEVELOPMENT		-	9 854	-	411	6 018	4 927	1 092	22%	12 037
Vote 11 - ENGINEERING SERVICES		-	30 059	-	3 696	14 543	15 030	(486)	-3%	29 086
Vote 12 - WATER		-	44 621	-	-	24 203	22 310	1 893	8%	48 406
Vote 13 - ELECTRICITY		-	2 842	-	-	2 803	1 421	1 382	97%	5 606
Vote 14 - MECHANICAL WORKSHOP		-	-	-	-	-	-	-	-	-
Vote 15 - HOUSING SERVICES		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Single Year expenditure appropriation	2									
Vote 1 - COUNCIL GENERAL		-	-	-	-	-	-	-	-	-
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-	-	-
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-	-	-
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 5 - CORPORATE SUPPORT SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - FINANCE		-	-	-	-	-	-	-	-	-
Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-	-	-
Vote 8 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	-	-	-	-	-	-	-	-
Vote 10 - ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 11 - ENGINEERING SERVICES		-	-	-	-	-	-	-	-	-
Vote 12 - WATER		-	-	-	-	-	-	-	-	-
Vote 13 - ELECTRICITY		-	-	-	-	-	-	-	-	-
Vote 14 - MECHANICAL WORKSHOP		-	-	-	-	-	-	-	-	-
Vote 15 - HOUSING SERVICES		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	-	-	-	-	-	-	-	-	-
Total Capital Expenditure		-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Capital Expenditure - Standard Classification										
Governance and administration		-	20 000	-	223	869	10 000	(9 131)	-91%	1 738
Executive and council			20 000		223	869	10 000	(9 131)	-91%	1 738
Budget and treasury office										
Corporate services										
Community and public safety		-	25 987	-	14 337	26 655	12 994	13 662	105%	53 311
Community and social services										
Sport and recreation			25 987		14 337	26 655	12 994	13 662	105%	53 311
Public safety										
Housing										
Health										
Economic and environmental services		-	29 115	-	411	6 018	14 558	(8 539)	-59%	12 037
Planning and development			9 854		411	6 018	4 927	1 092	22%	12 037
Road transport			19 261		-	-	9 631	(9 631)	-100%	-
Environmental protection										
Trading services		-	47 463	-	-	27 006	23 731	3 275	14%	54 012
Electricity			2 842		-	2 803	1 421	1 382	97%	5 606
Water			5 166		-	12 124	2 583	9 541	369%	24 248
Waste water management			39 455		-	12 079	19 728	(7 649)	-39%	24 158
Waste management										
Other			10 798		3 696	14 543	5 399	9 144	169%	29 086
Total Capital Expenditure - Standard Classification	3	-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Funded by:										
National Government			113 363		16 032	71 038	56 682	14 357	25%	142 076
Provincial Government										
District Municipality										

Other transfers and grants										
Transfers recognised - capital		-	113 363	-	16 032	71 038	56 682	14 357	25%	142 076
Public contributions & donations	5									
Borrowing	6									
Internally generated funds			20 000		2 636	4 054	10 000	(5 946)	-59%	8 108
Total Capital Funding		-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184

REFERENCES

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment
3. Capital expenditure by standard classification must reconcile to the total of multi-year and single year appropriations
4. Include expenditure on investment property, intangible and biological assets
5. Must reconcile to Monthly Budget Statement Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

CHECK BALANCE - 0,0 - - - 0,0 -

FS184 MATJHABENG - TABLE C5 MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING) - A - MID-YEAR ASSESSMENT

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
Expenditure of multi-year capital appropriation	1									
Vote 1 - COUNCIL GENERAL		-	20 000	-	223	869	10 000	(9 131)	-91%	1 738
1.1 - Council			20 000		223	869	10 000	(9 131)	-91%	1 738
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-		-
2.1 - Executive Mayor										
2.2 - Mayoral Committee										
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-		-
3.1 - Speaker										
3.2 - Political Appointments										
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-

4.1 - Municipal Manager											
4.2 - IDP											
4.3 - Internal Audit											
4.4 - Organisation & Work study											
4.5 - IT											
4.6 - Legal Services											
Vote 5 - CORPORATE SUPPORT SERVICES			-	-	-	-	-	-	-	-	-
5.1 - Corporate Services Admin											
5.2 - Libraries											
5.3 - Halls & Offices											
Vote 6 - FINANCE			-	-	-	-	-	-	-	-	-
6.1 - Administration											
6.2 - Expenditure											
6.3 - Budget Control & Salaries											
6.4 - Stores											
6.6 - Revenue											
6.7 - Fresh Produce Market											
6.8 - Valuation											
6.8 - Credit Control											
Vote 7 - HUMAN RESOURCES			-	-	-	-	-	-	-	-	-
7.1 - Administration											
7.2 - Training											
7.3 - Health and Safety											
Vote 8 - COMMUNITY SERVICES			-	25 987	-	14 337	26 655	12 994	13 662	105%	53 311
8.1 - Community Services Admin											
8.2 - Parks and Recreation				25 987		14 337	26 655	12 994	13 662	105%	53 311
8.3 - Refuse											
8.4 - Environmental Protection											
Vote 9 - PUBLIC SAFETY AND TRANSPORT			-	-	-	-	-	-	-	-	-
9.1 - Traffic											
9.2 - Disaster Management											
9.3 - Security											
9.4 - Fire Services											
Vote 10 - ECONOMIC DEVELOPMENT			-	9 854	-	411	6 018	4 927	1 092	22%	12 037
10.1 - Economic Development				9 854		411	6 018	4 927	1 092	22%	12 037
Vote 11 - ENGINEERING SERVICES			-	30 059	-	3 696	14 543	15 030	(486)	-3%	29 086
11.1 - Building											
11.2 - Engineering Administration				5 668				2 834	(2 834)	-100%	-
11.3 - Engineering Planning											
11.4 - Engineering Surveying											
11.5 - Eng- Intern Serv Building Shop											
11.6 - Roads				13 593				6 797	(6 797)	-100%	-
11.7 - Storm Water				10 798		3 696	14 543	5 399	9 144	169%	29 086
11.8 - Eng - Roads/ Storm Water											
Vote 12 - WATER			-	44 621	-	-	24 203	22 310	1 893	8%	48 406
12.1 - Eng-Admin: Water and Sewerage											
12.2 - Eng-Admin: Water Supply				5 166			12 124	2 583	9 541	369%	24 248
12.3 - Water Workshop											
12.4 - Sewerage Network				39 455			12 079	19 728	(7 649)	-39%	24 158
12.5 - Purifying Works											
Vote 13 - ELECTRICITY			-	2 842	-	-	2 803	1 421	1 382	97%	5 606
13.1 - Elec and Mec Eng Admin											
13.2 - Distribution											

13.3 - Distribution 132kVA						-	-	-		-
13.4 - Streetlights			2 842		-	2 803	1 421	1 382	97%	5 606
13.5 - Electrical Workshop						-	-	-		-
13.6 - Revenue Protection						-	-	-		-
13.7 - Eng - Plant						-	-	-		-
Vote 14 - MECHANICAL WORKSHOP		-	-	-	-	-	-	-		-
14.1 - Mechanical workshop						-		-		
Vote 15 - HOUSING SERVICES		-	-	-	-	-	-	-		-
15.1 - Housing services						-		-		
Total multi-year capital expenditure		-	133 363	-	18 668	75 092	66 682	8 411	13%	150 184
Capital expenditure - Municipal Vote										
Expenditure of single-year capital appropriation	1									
Vote 1 - COUNCIL GENERAL		-	-	-	-	-	-	-		-
1.1 - Council										
Vote 2 - OFFICE OF THE EXECUTIVE MAYOR		-	-	-	-	-	-	-		-
2.1 - Executive Mayor										
2.2 - Mayoral Committee										
Vote 3 - OFFICE OF THE SPEAKER		-	-	-	-	-	-	-		-
3.1 - Speaker										
3.2 - Political Appointments										
Vote 4 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
4.1 - Municipal Manager										
4.2 - IDP										
4.3 - Internal Audit										
4.4 - Organisation & Work study										
4.5 - IT										
4.6 - Legal Services										
Vote 5 - CORPORATE SUPPORT SERVICES		-	-	-	-	-	-	-		-
5.1 - Corporate Services Admin										
5.2 - Libraries										
5.3 - Halls & Offices										
Vote 6 - FINANCE		-	-	-	-	-	-	-		-
6.1 - Administration										
6.2 - Expenditure										
6.3 - Budget Control & Salaries										
6.4 - Stores										
6.6 - Revenue										
6.7 - Fresh Produce Market										
6.8 - Valuation										
6.8 - Credit Control										
Vote 7 - HUMAN RESOURCES		-	-	-	-	-	-	-		-
7.1 - Administration										
7.2 - Training										
7.3 - Health and Safety										
Vote 8 - COMMUNITY SERVICES		-	-	-	-	-	-	-		-
8.1 - Community Services Admin										
8.2 - Parks and Recreation										
8.3 - Refuse										
8.4 - Environmental Protection										
Vote 9 - PUBLIC SAFETY AND TRANSPORT		-	-	-	-	-	-	-		-

9.1 - Traffic											-		
9.2 - Disaster Management											-		
9.3 - Security											-		
9.4 - Fire Services											-		
											-		
Vote 10 - ECONOMIC DEVELOPMENT			-	-	-	-	-	-	-	-	-		-
10.1 - Economic Development											-		
											-		
Vote 11 - ENGINEERING SERVICES			-	-	-	-	-	-	-	-	-		-
11.1 - Building											-		
11.2 - Engineering Administration											-		
11.3 - Engineering Planning											-		
11.4 - Engineering Surveying											-		
11.5 - Eng- Intern Serv Building Shop											-		
11.6 - Roads											-		
11.7 - Storm Water											-		
11.8 - Eng - Roads/ Storm Water											-		
											-		
Vote 12 - WATER			-	-	-	-	-	-	-	-	-		-
12.1 - Eng-Admin: Water and Sewerage											-		
12.2 - Eng-Admin: Water Supply											-		
12.3 - Water Workshop											-		
12.4 - Sewerage Network											-		
12.5 - Purifying Works											-		
											-		
Vote 13 - ELECTRICITY			-	-	-	-	-	-	-	-	-		-
13.1 - Elec and Mec Eng Admin											-		
13.2 - Distribution											-		
13.3 - Distribution 132kVA											-		
13.4 - Streetlights											-		
13.5 - Electrical Workshop											-		
13.6 - Revenue Protection											-		
13.7 - Eng - Plant											-		
											-		
Vote 14 - MECHANICAL WORKSHOP			-	-	-	-	-	-	-	-	-		-
14.1 - Mechanical workshop											-		
											-		
Vote 15 - HOUSING SERVICES			-	-	-	-	-	-	-	-	-		-
15.1 - Housing services											-		
											-		
Total single-year capital expenditure			-	-	-	-	-	-	-	-	-		-
											-		
Total Capital Expenditure			-	133 363	-	18 668	75 092	66 682	8 411	0			150 184

REFERENCES

1. Insert 'Vote'; e.g. Department, if different to standard structure

FS184 MATJHABENG - TABLE C6 MONTHLY BUDGET STATEMENT - FINANCIAL POSITION - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17	
-------------	-----	---------	---------------------	--

R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
ASSETS						
Current assets						
Cash			50 000		42 531	85 063
Call investment deposits			20 000		-	-
Consumer debtors			2 200 000		255 668	511 335
Other debtors			100 000		(8 220)	(16 440)
Current portion of long-term receivables						
Inventory			365 000		-	-
Total current assets		-	2 735 000	-	289 979	579 958
Non-current assets						
Long-term receivables						
Investments			1 322		-	-
Investment property			480 000		(8 140)	(16 281)
Investments in Associate						
Property, plant and equipment			5 000 000		-	-
Agricultural						
Biological assets						
Intangible assets						
Other non-current assets			7 000		-	-
Total non-current assets		-	5 488 322	-	(8 140)	(16 281)
TOTAL ASSETS		-	8 223 322	-	281 839	563 677
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing			-			
Consumer deposits			30 000		1 020	2 041
Trade and other payables			1 900 000		(81 915)	(163 831)
Provisions						
Total current liabilities		-	1 930 000	-	(80 895)	(161 790)
Non-current liabilities						
Borrowing			-			
Provisions			320 000		-	-
Total non-current liabilities		-	320 000	-	-	-
TOTAL LIABILITIES		-	2 250 000	-	(80 895)	(161 790)
NET ASSETS	2	-	5 973 322	-	362 734	725 467
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			5 973 322		-	-
Reserves					362 734	725 467
TOTAL COMMUNITY WEALTH/EQUITY	2	-	5 973 322	-	362 734	725 467

REFERENCES

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

check balance

FS184 MATJHABENG - TABLE C7 MONTHLY BUDGET STATEMENT - CASH FLOW - MID-YEAR ASSESSMENT

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges			181 498		11 806	131 737	90 749	40 987	45%	263 473
Service charges			1 048 679		42 576	329 232	524 339	(195 107)	-37%	658 464
Other revenue			81 343		10 525	50 465	40 672	9 794	24%	100 931
Government - operating			388 792		128 121	290 985	194 396	96 589	50%	581 970
Government - capital			113 363		37 015	80 625	56 682	23 944	42%	161 250
Interest			122 604		627	9 713	61 302	(51 589)	-84%	19 427
Dividends			18		-	-	9	(9)	-100%	-
Payments										
Suppliers and employees			(1 897 904)		(157 976)	(736 412)	(948 952)	(212 540)	22%	(1 472 824)
Finance charges			(105 980)		-	(74)	(52 990)	(52 916)	100%	(148)
Transfers and Grants			(32 850)		(3 841)	(15 576)	(16 425)	(849)	5%	(31 152)
NET CASH FROM/(USED) OPERATING ACTIVITIES			-	(100 437)	-	68 853	140 695	(50 218)	380%	281 390
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE			20 000				10 000	(10 000)	-100%	-
Decrease (Increase) in non-current debtors			287 983				143 992	(143 992)	-100%	-
Decrease (increase) other non-current receivables			35 000				17 500	(17 500)	-100%	-
Decrease (increase) in non-current investments			-				-	-		-
Payments										
Capital assets			(133 363)		(18 668)	(75 092)	(66 682)	8 411	-13%	(150 184)
NET CASH FROM/(USED) INVESTING ACTIVITIES			-	209 620	-	(18 668)	(75 092)	104 810	172%	(150 184)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans			10 000				5 000	(5 000)	-100%	-
Borrowing long term/refinancing			-				-	-		-
Increase (decrease) in consumer deposits			15 000				7 500	(7 500)	-100%	-
Payments										
Repayment of borrowing							-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES			-	25 000	-	-	-	12 500	100%	-

NET INCREASE/ (DECREASE) IN CASH HELD		-	134 183	-	50 185	65 603	67 092			131 206
Cash/cash equivalents at beginning:							-			-
Cash/cash equivalents at month/year end:		-	134 183	-		65 603	67 092			131 206

REFERENCES

1. *Material variances to be explained in Table SC1*

CHAPTER 3 – INSTITUTIONAL PERFORMANCE

KPA 1 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE INVESTMENT

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
To develop Sewer infrastructure networks or systems to households and facilities to ensure a healthy environment.	Construct bulk and internal sewerage reticulation to 1300 stands in ward 17 to ensure formalization and healthy occupation of stands.	Number of stands connected with bulk and internal sewerage reticulation.	Continuing project	17	1300 stands	R 1.91m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construction	Construction	1300 serviced stands	95% Complete	5%of the planned. Unrealistic time frame in construction	Improve on setting realistic targets
		Number of stands connected to existing network sewer network in Mmamahabane	RDP houses already constructed	1	54 stands	R0.57m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Draft Tender Document (Specifications) completed	Construction	Served in the Bid Specification Committee and went out on tender.	Specification committee was established in November and its first meeting was held in December and the briefing session was cancelled due to disruptions by the Local emerging Contractors.	Bid committees must be appointed in advance if the same are not kept.
To upgrade the bulk sewer networks, pump stations and Waste Water Treatment Works (WWTP) to 100% functionality to ensure a healthy environment during the next five financial years.	Kutlwanong WWTW and inlet pump station to address new developments to total of 9 Ml/d.	Stage of completion of the Works	WWTW exists	18	Construction stage	R1m	Executive Director: Infrastructure	Designs Approved	Business Plan not finalised	Tender Approved	Business plan and technical report still not finalised	DWS referred back the business plan and technical report for refinement	Monitoring of the service provider. The budget that allocated for 2016/17 financial year proposed to be deferred to 2017/18 and 2018/19 financial years.
	T8 pump station to address new developments.	Stage of completion of the Works	T8 pump station exists	14	Construction stage	R0.6m	Executive Director: Infrastructure	Consultant appointed	Consultant appointed and submitted business plan to CoGTA and DWS for consideration.	Business plan submitted	Business plan and technical report submitted to DWS Business plan and technical report submitted to DWS	None	N/A
	Phomolong Pump station	Stage of completion of the Works	Pump station exists	3	1 Functional pump station	13 000 000	Executive Director: Infrastructure	Designs approved	Business Plan submitted to CoGTA and DWS. Designs completed and being assessed.	Construction	Designs approved and tender document completed	Tender document was completed but referred back to the service provider to correct compliance matters.	To submit the project to the bid specification committee in 3rd Quarter
	Witpan WWTW	Stage of completion of the Works	WWTW exists.	31	Construction stage	Budget to be confirmed	Executive Director: Infrastructure	Construction	Construction	Functional works	Pump station and outfall sewers completed.	SST needs additional attention.	Complete the remainder of the works before the end of the 3rd Quarter.
	Klippan Pump station (Including upgrading of the Mostert/ Sandriver canal)	Stage of completion of the Works	Pump station not effective on management of		32	1 Fully functional pump station	R5m	Executive Director: Infrastructure	Procurement process	Pump shop Africa appointed to refurbish pump station and now busy with construction.	Construction	40% complete	None

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
			water level of Witpan.										
To upgrade the bulk sewer networks, pump stations and Waste Water Treatment Works (WWTP) to 100% functionality to ensure a healthy environment during the next five financial years.	Pump stations in Matjhabeng to comply with Green Drop Standards and address the additional waste water effluent due to bucket eradication or new developments in Extension Nr 3, Goudrif Nr 2, Akasia, Goudrif Nr 1, Althea, Meloding, Northen, Ben Regal, Eldorie, Kitty, Gawie Theron and Hennenman.	Number of pump stations refurbished	12 pump stations exist	3,5,8,9,35,36	12 pump stations refurbished	R5m	Executive Director: Infrastructure	1 pump station refurbished	Kutlwanoong Inlet Works Refurbished	N/A	2 pump station refurbished	None	N/A
	Sumps cleaned at pump stations	Number of sumps cleaned in the next financial year.	20 sumps	All	4 sumps	R2m	Executive Director: Infrastructure	Tender approved	4 Sumps cleaned with submissions	MM to expedite constitution of a new committee to consider the specification.	1 cleaned	None	N/A
To ensure that the farming community has access to services	Implement a program of access to hygienic toilet facilities for the farming community subject to availability of budget.	To supply / install appropriate water and sanitation for the farming community per annum in partnership with DWS.	Farming communities are without hygienic facilities	All	400	R3,5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	100 hygienic toilets installed in farming communities	None	100 hygienic toilets installed in farming communities	None	100 hygienic toilets installed The reason is poor planning	Remove the project is funding has not been confirmed as it is a District function
	Facilitate the maintenance of rural roads to commonage farms subject to availability of budget.	Upgrade and blading of access roads to commonage farms	Rural roads communal farms are not driveable	All	200 km	R200,000	EXECUTIVE DIRECTOR: INFRASTRUCTURE	50 km of road bladed to commonage farms	None:	50km of road bladed to commonage farms	None	100 km of road not bladed. The reason is availability of equipment	Remove the project is the situation is anticipated to continue
To replace 15% of worn out water pipelines and ancillary works in a five-year cycle.	Replace 1 km/a of worn out water pipes to reduce water loss and service disruption	Number of kilometers of worn out water pipelines replaced	138 km of pipe exist	All	1 km worn out water pipelines replaced.	R1m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Submission approved	"Replaced 270 m of Allanridge main water supply as per order 1049816	Order executed and obtained material	Central: 743m of worn out pipes replaced	None	N/A
	Replace old worn-out dilapidated galvanized steel pipes in Allanridge	Old galvanized steel pipes replaced	Galvanized steel pipes exist	36	Old galvanized steel pipes replaced	R5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	-	Busy with specifications for appointment of Consultant	Consultant appointed	Specifications prepared	None	N/A
	Service and refurbish 500 hydrants and valves once in 5 year, and replace that cannot be repaired.	Number of hydrants refurbished	500 hydrants exist	All	refurbish 500 hydrants	R1.5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Submission approved	"157 hydrants have been refurbished.	Order executed and obtained material	"Order received.	None	N/A
To develop and maintain Water networks and	Replace 5 000 water meters that is dysfunctional	Number of water meters replaced	5 000 meters exist	All	1 000 new meters	R1.5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Order and replace 250 meters	1213 meters have been replaced	Order and replace 500 meters	554 meters have been replaced	None	N/A

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
ancillary works as well as Water Demand Management System to reduce water loss and enhance revenue	Kutlwanong X9, K2, Block 5 Water connections and meters (200 stands)	Number of water meter connections made	200water pipes exist	18,20,21	200	R 0,00	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Business plan approved	Busy with specifications for appointment of Consultant	Consultant appointed	Specifications prepared	200 stands not connected. Delays in the reconstitution of the Bid Specification Committee.	To be moved to the third quarter
	Thabong X20 (Hani Park): Extension of network, house connections and meters (180 stands)	Number of house connections and meters installed	Extension of water network and house connections to 150 stands exist	12	180	-	EXECUTIVE DIRECTOR: INFRASTRUCTURE		Busy with specifications for appointment of Consultant	Consultant appointed	Specifications prepared	Delays in the reconstitution of the Bid Specification Committee.	Appointment of consultant by 3rd Quarter
	Investigate and register 4 000 existing water meters not on Finance system	Number of water meters investigated	4 000 meters registered exist	2,3	2 000 meters registered	R0.5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Investigate and register 500 meters	343 meters have been registered	Investigate and register 1 000 meters	633 meters investigated	524 This requires proper planning	Fast track investigations
	Create zones in water reticulation network and monitor by implementing 40 zonal meters and valves	Number of zonal meters and valves installed	New	All	40 zonal meters and valves	R4.6m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Design approved	Revised Business plan submitted to COGTA and has been recommended by DWS. Consultant now busy with designs and draft bid document (specifications).	Tender Approved	Project registered by MIG and preliminary designs report submitted for review	Project was only registered in November	To expedite the approval of the preliminary designs, designs and preparation of tender document
To develop and maintain Water networks and ancillary works as well as Water Demand Management System to reduce water loss and enhance revenue	Conduct monthly leak detection investigation and analysis to determine priority list and develop water loss monitoring database.	Leak detection investigation	New	All	12 leak detection investigation	R4m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	3 leak detection investigations	No leak detection was completed.	3 leak detection investigations	No leak detection was completed.	Procurement process through competitive bidding was not successful.	Service Provider was appointed though Section 32 of SCM regulations. SLA must be concluded with MM. Leak detections investigations will be completed and repairs done by the end of the 3rd quarter.
	Install 50 water meters at developed parks and communal stand pipes.	Number of water meters installed	New	All	50 water meters	R0.5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Order for 50 meters	Procurement done. Parks plumbers to install	Install 20 meters	Investigations done on all parks	Delays on investigations due to shortage of personnel.	Install meters by the end of 3rd quarter.
To develop and maintain roads and storm water infrastructure	Upgrade 1.6km of Dr Mngoma Road in Thabong	Number of km of Mngoma Road upgraded	1.6 km	28, 29	1.6 km	R9m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construction	Project has halted	Construction	Project still on hold	Litigation process	Litigation process has been resolved and the project will be serving in the bid evaluation committee as per the court order.
	Upgrade 1.26km of Themba Boyd, Lonely Lane in Old Thabong	Number of KM of road upgraded on Themba Boyd	1.26 km	28	1,26	R 2,10	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construction	Construction completed	Construction	Construction completed, project on retention	None	N/A
	Construct 1.5 km of roads in (Hlahala road) Thokoza, Thuhlwane all in Thabong	Number of KM of road upgraded in Thokoza, Thuhlwane	1.5 km	31	1.5km	R5.3m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construction	Construction	Construction	Construction 90%	None	N/A
To develop and maintain roads and storm water infrastructure	Construct 4km of roads, sidewalks & stormwater Meloding	Number of KM of roads, sidewalks and stormwater constructed in Meloding	4 km	4,5,6,7	0.5 km	R4m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Business plan approved	Business Plan completed and submitted to CoGTA for consideration. Designs completed and approved.	Tender Approved	Project registered by COGTA for MIG	Cancellation of appointment of Service Provider by MM.	Request of appointment for another Service Provider.

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
To maintain road infrastructure in a cost effective manner such that the use full life expectance are extended but operations are safe.	Resurface 15km of all streets every year.	Number of km of streets paved per year	45 km	All wards	15 km	R 30m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construction	Construction (3.31km completed in Virginia)	Construction	Order issued for work to resume in Welkom on identified roads.	The Contractor could not start with work in Welkom due to delayed payment for work completed in Virginia.	Follow-up on Contractors payment for work to resume in Welkom ASAP.
	Patch 15 800 m2 of potholes in formal roads to reduce deterioration and ensure safe usage thereof (m2).	Number of square meters of streets patched	79 000 m2	All wards	15 800 m2	R4m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	4000 m2 patched	2125m2 of potholes patched	5000 m2 patched	1741 m square completed.	Non-availability of material, fleet and equipment.	Service Provider appointed for material.
Develop and improve public transportation facilities to ensure a safe and functional bus and taxi system	Identify and construct public transportation facilities to improve and safeguard commuters usage of public transport	Welkom Regional Taxi Centres	Professional fees	32	Final design report	R7.7m	COMMUNITY SERVICES	Final design report	Detail designs completed and submitted for approval.	None	N/A	Welkom Regional Taxi Centre Lack o funding	To reprioritise the project for the 2017/2018 financial year.
	Appoint 140 Security Officers by June 2017	Number of security officers appointed by June 2017	72	All wards	140 security personnel	-	COMMUNITY SERVICES	-	-	None	N/A	140 Security Personnel Structure to be approved	Approval of the structure
Facilitate the development of safer communities	Appoint 20 fire officers in Mmamahabane satellite fire station by June 2017	Number of fire officers appointed by June 2017	4	All wards	20 fire officers	-	COMMUNITY SERVICES	-	-	20 Fire officers	Appoint security officer	140 Security Personnel Structure to be approved	Approval of the structure
To develop infrastructure roads, water, sewerage, electricity, storm water	Develop Service Master plan and Planning designs where applicable for Storm water, Sewer and Water services by analyzing existing networks and do planning designs for future projects subject to availability of budget	Develop and approve a Security Master Plan by June 2017.	No Master Plan exists	All wards	1 Approved Security Master Plan	R1 500 000	COMMUNITY SERVICES	Initiate BID process .	Section 32 of SCM has been initiated with Nelson Mandela Bay Municipality.		Initiate Bidding Process for Security Master Plan.	1 approved Security Master Plan	Reschedule for the third term
To ensure that basic sport & recreation facilities are available to all communities	Upgrade & maintain existing & build new municipal sport & recreation facilities	Upgrade 1 Sport Stadium:	5	28	Upgrading of 1 Sport Facility for the financial year:	R8 598 883, 84	COMMUNITY SERVICES	-	-	-	-	None	N/A
		1. Thabong			1. Thabong								
		Establish 1 multi-purpose centre:	NEW PROJECT	13	1 multi-purpose centre for the financial year.	R 8 325 794.68	COMMUNITY SERVICES	-	-	-	-	None	N/A

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
		-Far East Hall											
N/A To provide adequate burial space for the community	Timeously develop new cemetery in Mmamahabane by June 2017	Developed Mmamahabane Cemetery	Land is identified and to proceed with EIA	1	1 cemetery in Mmamahabane	R 4 300 000	COMMUNITY SERVICES	Identify land for the establishment of cemetery in Mmamahabane	Not done	1 EIA concluded for the establishment of cemetery in Mmamahabane	Not done	1 cemetery developed in Mmamahabane No funding was provided for this project.	To be reprioritised for the third quarter or the 2017/2018 financial year
To ensure efficient management and maintenance of landfill sites throughout Matjhabeng Local Municipality.	Upgrade 1 landfill site in Odendaalsrus by June 2017	Upgraded landfill site in Odendaalsrus	A landfill site exists in Odendaalsrus	35	Upgraded Odendaalsrus Landfill Site.	R12 000 000	COMMUNITY SERVICES	Building of a buy back center and security guard-room	Building buy back center and security guard-room has been completed.	Fencing of the landfill is in progress only 150 Meters is left for completion.	Building of a buy back center and security guard-room	Upgrading of Odendaalsrus Lanfill site	The item to be moved to the next financial year.
To ensure that the Municipality has an effective waste management system	Procure 2000 wheelie bins by June 2017.	Number of wheelie bins procured by June 2017.	Wheelie programme was started in the last financial year.	All Wards	2000 Wheelie Bins procured (240 litre bins)	R4 000 000	COMMUNITY SERVICES	-	-	-	-	None	N/A
To ensure that the Municipality has an effective waste management system.	Collect Waste from each household on a weekly basis	Number of waste collections done per site per week.	5624 Collection points	All Wards	5624 Collection points	R8 000 000	COMMUNITY SERVICES	1406 Collection points	1465 Collection points	1406 Collection points	1422 Collection points	None	N/A
To ensure sustainable traffic control	Procure 1000 signs and 500 000 litres of paint per year	Number of road traffic signs procured per year.	Road signs and paint marks exist in some areas	All Wards	1000 road traffic signs	R2 400 000	COMMUNITY SERVICES	250 Road Signs to be procured.	110 Road Signs and 9760 Litres of Paint Procured	250 Road Signs	250 Road Signs	None	N/A
		Number of litres of paint procured per year.	Some cameras exists in some Municipal buildings but are not functional	All wards	Security cameras	R10 000 000	COMMUNITY SERVICES	Security Systems to be in the Main Building	Security Systems to be installed in Procor Building.	125 000 Litres of paint to be procured.	125 000 Litres of Paint Procured	500 000 litres of paint Lack of funding	Reprioritise the project
To develop and maintain gravel roads to enhance accessibility and driving safety, especially during raining periods.	Construct 10km of un-designed Gravel roads per annum	Number of km of un-designed gravel roads constructed	75 km	All wards	10 km	R15m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Construct 2 km of gravel roads	0	Construct 2 km of gravel roads	5.2 km done	None	N/A
	Blade and re-gravel 60km of gravel and dirt roads to enhance driving comfort.	Number of km of gravel roads re-graveled	200km	All wards	60 km	R0.5m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	15 km bladed	22.15km of gravel road has been constructed	15 km bladed	8.5 km done	Non-availability of Plant.	Request for hiring of Plant to meet target.
Develop and improve public transportation facilities to ensure a	Identify and construct public transportation facilities to improve and	Welkom Regional Taxi Centres	Professional fees	32	Final design report	R7.7m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Preliminary design report	Preliminary Design completed and currently	Final design report	Detail designs completed and submitted for approval.	None	None

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
safe and functional bus and taxi system	safeguard commuters usage of public transport								busy with detailed designs				
Construction of new storm water networks and upgrade of existing networks subject to availability of budget	Upgrade 2km of main storm water system in Nyakallong	Number of km main storm water system in Nyakallong	2 km	19,36	Construction stage	2.7m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Design approved	Designs approved and draft bid document (specifications) has been completed and ready to serve in the bid specification committee.	Tender approved	Tender Approved and advertised	Briefing session was cancelled due to disruptions by local emerging Contractors.	Re-advertise the project
	Refurbish retention dam in Virginia's Sand river to reduce occurrence of flooding of properties	1 retention Dam in Sand river	1	8, 9	1 Retention Dam in Sand river	R1m	EXECUTIVE DIRECTOR: INFRASTRUCTURE		-	-	Trees been cut and gabions cleaned (80% complete)	None	N/A
To compile and implement a maintenance and upgrading plan for storm water canals and networks.	Clean and upgrade 7.1km of storm water.	Number of km of storm water cleaned	7.1 km exist	All	7.1 km of lined canals cleaned	R4m/a	EXECUTIVE DIRECTOR: INFRASTRUCTURE	2 km cleaned	0,00	2 km cleaned	4.9 km	None	N/A
	Clean 5.6km of unlined storm water canals in Matjhabeng twice a year.	Number of km of storm water canals cleaned	5.6 km exist	All	5.6 km of unlined canals cleans	R6m/a	EXECUTIVE DIRECTOR: INFRASTRUCTURE	2 km cleaned	0,00	2 km cleaned	4 km	None	N/A
To compile and implement a maintenance and upgrading plan for storm water canals and networks.	Clean and maintain 13km of existing storm water drainage pipes.	Number of km of water drainage pipes cleaned and maintained	13km exist	35,36	13 km of drainage pipes cleaned and maintained	R13m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	3 km cleaned	0,00	7 km cleaned	1.5 km	No yellow plant available due to break downs	Yellow plant was outsourced and orders issued in Oct 16. Work to be completed by 3rd quarter to meet target.
	Repair or replace 40 damaged and stolen catch pit and manhole lids	Number of stolen catch pit and manhole lids repaired or replaced	1300 catch pits exist	All	400	R2m/a	EXECUTIVE DIRECTOR: INFRASTRUCTURE	100 repaired	3	200 repaired	388 Catchpits attended to.	None	N/A
Repair and maintenance of Municipal Buildings and ancillary works.	Renovate Airport buildings and infrastructure LED	1 Airport Building Renovated	Airport exists	24	Construction stage	R8m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Draft bid document previously completed but did not serve in bid specification committee.	Construction	Consultant busy with preliminary design report	Consultant busy with geotech investigation for design.	Expedite progress to meet target.
	Refurbish Virginia Municipal Offices	Virginia Municipal offices	Offices exist	9	Construction stage	R4 m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Consultant not appointed	Construction	Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.
	Refurbish the Kutlwanong Municipal Offices	Kutlwanong Municipal offices	Offices exist	5	Construction stage	R3 m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Consultant not appointed	Construction	Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.
	Refurbish the Allanridge Municipal Offices	Allanridge Municipal offices	Offices exist	36	Construction stage	R2 m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Consultant not appointed	Construction	Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.
Repair and maintenance of Municipal Buildings and ancillary works.	Refurbish the Phomolong/Hennenman Community Centre	Phomolong Community Centre	Community Centre exists	3	Construction stage	R1 m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Tender approved	Consultant not appointed	Construction	Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.
	Refurbish Thabong Community Centre	Thabong Community Centre	Community Centre exists	31	Business Plan submitted	R0m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	-	-		Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
	Upgrade Road Accesses to Community Halls: (Thabong Community Centre, Kutlwanong Multipurpose Centre and Nyakallong Community Centre)	Improved Access Roads	Access Roads exist	31,18,19	Construction stage	R2m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Appoint Consultant	Consultant not appointed	Tender approved	Cuban specialist busy with BoQ	Delays in reconstitution of Bid Committees.	Expedite progress to meet target.
To ensure an effective and safe 132kV Distribution network	WELKOM Provide and install 20MVA 132KV transformer at Urania Substation	New transformer installed	4 Substations	32	Construction stage	R14m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Approve tender	New specifications completed considering the non-conclusion of the previous tender process, and now the tender validity has now expired.	Construction	New specifications completed considering the non-conclusion of the previous tender process, and now the tender validity has now expired.	Delays in reconstitution of Bid Committees.	New specifications will serve in newly constituted Bid Spec Committee for consideration.
To ensure the effectiveness of the medium voltage distribution networks	WELKOM: Supply 4km of low and medium voltage network in Extension 15 Thabong.	4km of low and medium voltage network	Extension 15 Thabong exists	12	Construction stage	R 2 8m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Approve tender	New specifications completed considering the non-conclusion of the previous tender process, and now the tender validity has now expired.	Construction	New specifications completed considering the non-conclusion of the previous tender process, and now the tender validity has now expired.	Delays in reconstitution of Bid Committees.	New specifications will serve in newly constituted Bid Spec Committee for consideration.
To ensure an effective service and adhere to road ordinances as well SANS regulations	WELKOM Install thirteen (13) High mast lights: Hani Park(3), Bronville(6) and Meloding (4)	Number of high mast lights installed	New	11,12	Construction stage	R 0.3m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Approve Business plan	Construction completed	Approve tender	100% complete and project on retention	None	N/A
To ensure an effective service and adhere to road ordinances as well SANS regulations	To ensure a sound high mast and streetlight installation as GIZ, DOE and MIG funding is made available.	Number of street light management and buildings convert to energy efficient lighting in Matjhabeng Municipal Area	27000 street lights	All wards	Construction stage	R12m	EXECUTIVE DIRECTOR: INFRASTRUCTURE	Approve Business plan	Business plan to value R110m submitted to EEDSM. GIZ have earmarked the Matjhabeng Public Lighting Installation for pilot project where existing luminaries stand to replaced LED energy efficient technologies.	Approve tender	Approve Business plan	Business plan to value R110m submitted to EEDSM. GIZ have earmarked the Matjhabeng Public Lighting Installation for pilot project where existing luminaries stand to replaced LED energy efficient technologies.	None
		WELKOM Central park lighting	14 lights	32	Construction stage	R 0.2m	EXECUTIVE DIRECTOR: INFRASTRUCTURE		-	Procurement and construction	Not constructed	14 lights Poor planning	Reprioritise for quarter three

KPA 2 – MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA 2 – MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT														
OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES

PROGRAMME: INTEGRATED DEVELOPMENT PLAN (IDP)														
To develop a credible and compliant IDP	Develop and follow the IDP Process Plan	Approved IDP Process Plan	1 IDP process plan	All wards	1 IDP Process Plan	-	-	MM	1 IDP process plan	1 IDP process plan was approved	None	None	None	N/A
PROGRAMME: PERFORMANCE MANAGEMENT SYSTEMS														
Inculcate a culture of performance management throughout the Municipality.	Compile and approve a PMS manual by June 2017	Performance Management System manuals approved by June 2017	0	All wards	1 PMS manual	R0.00	-	MM	None	None	None	None	None	N/A
PROGRAMME: COMMUNICATION														
To place the municipality firmly in the public domain through communication initiatives / programs	Approve 1 Communication Strategy, policy and action plan by June 2017	1 Communication strategy, action plan and policy in place; communication action plan approved by June 2017	Old Communication Strategy exists	All wards	1 Communication strategy, action plan and policy in place; communication action plan approved by June 2017	R0	-	MM	None	None	None	None	None	N/A
PROGRAMME: WATER														
Investigate Section 78 for water	Conduct a feasibility study to determine financial viability of ring fencing the water services subject to availability of budget	Investigate Section 78 for the water service.	1	All	1	R 6m	COUNCIL	EXECUTIVE DIRECTOR: INFRASTRUCTURE	-	-	-	-	Not for the quarter	N/A
PROGRAMME: MASTER PLANS														
To develop infrastructure roads, water, sewerage, electricity, storm water	Develop Service Master plan and Planning designs where applicable for Storm water, Sewer and Water services by analyzing existing networks and do planning designs for future projects subject to availability of budget	Develop Storm water Master plan for all towns and prioritize identified projects.	3	All wards	1 Storm water Master plan	R 6m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-	-	-	Not for the quarter	To be consolidated WSDP
		Develop Water reticulation Master plan (including meters and standpipes) for all towns and prioritize identified projects	3	All wards	1 Water reticulation Master plan	R5m	COUNCIL/ DBSA	Executive Director: Infrastructure	1 Water reticulation Master plan	None		None		
		Develop a pump station master plan with focus on effective functionality and electrical cost reduction. (Investigate to be research in collaboration with and support of a University	1	All wards	1 pump station master plan	R3m	MIG/COUNCIL / Eskom	Executive Director: Infrastructure	-	-	1 pump station master plan	None		To be consolidated WSDP

		and Eskom: Energy Efficiency)												
		Develop Rural area sewer development plan	1	All wards	1 Rural area sewer development plan	R 1m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-	1 Rural area sewer development plan	None	1 rural area sewer master plan Lack of funding	Reprioritise sector Recommended for r
		Development of a Gravel Pit master plan and management system	1	All wards	1 Gravel Pit master plan	R 1m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-		None		To be reprioritised next financial y
		Compilation of Waste Water Treatment Plants master plan	1	All wards	1 Waste Water Treatment Plants master plan	R 1m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-	1 Waste Water Treatment Plants master plan	None	1 Waste Water Treatment Plants master plan Lack of funding	To be shifted to the quarter
		Develop Transportation master plan according to legislation	0	All wards	1 Transportation master plan	R 1m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-		None	Not for the quarter	N/A
		Develop Purified Effluent (PSE) master plan	0	All wards	1 Purified Effluent (PSE) master plan	R 1m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-		None	Not for the quarter	To be consolidated third quarter under water treatment mas
To ensure long-term cost effective bulk Water supply to Matjhabeng	Comply with the Water Services Authority legislative requirements subject to availability of budget.	Develop Water Services Development master plan (WSDP) according to legislation (Act 108 of 1997) and Water master plan (WMP)	Draft exists	All wards	1 Water Services Development master plan (WSDP)	R3m	COUNCIL/ DBSA	Executive Director: Infrastructure	1 Water Services Development master plan (WSDP)	None		None	Not for the quarter	N/A
To develop infrastructure roads, water, sewerage, electricity, storm water	Develop Service Master plan and Planning designs where applicable for Storm water, Sewer and Water services by analyzing existing networks and do planning designs for future projects subject to availability of budget	Develop Storm water Master plan for all towns and prioritize identified projects.	0	All wards	1 Storm water Master plan	R 6m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-	1 Storm water Master plan	None	1 Storm water Master plan Poor planning and lack of funding	To be moved to the quarter
		Develop bulk Sewerage Master plan and capacity analysis for all towns and prioritise identified projects	0	All wards	1 bulk Sewerage Master plan	R 4m	COUNCIL/ DBSA	Executive Director: Infrastructure	-	-	-	-	Not for the quarter	To be prioritized in t quarter
		Develop Water reticulation Master plan (including meters and standpipes) for all towns and prioritise identified projects	0	All wards	1 Water reticulation Master plan	R5m	COUNCIL/ DBSA	EXECUTIVE DIRECTOR: INFRASTRUCTURE	-	-	-	-	Not for the quarter	To be prioritized in t quarter

KPA 3 – FINANCIAL VIABILITY AND MANAGEMENT

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	Q1 TARGET	Q1 ACHIEVEMENT	Q2 TARGET	Q2 ACHIEVEMENT	REASON FOR DEVIATION	MEASURES FOR IMPROVEMENT
To practice sound and sustainable financial management personnel	Submit draft AFS for audit purposes	Date by which a draft annual financial statements are submitted to auditor general for audit	Annually	All wards	31 August 2016	R 2 000 000	COUNCIL, NT Grants (FMG & MSIG)	31 August 2016	In progress	-	The draft AFS were submitted after Council agreed to shift the submission date.	1 AFS The FAR were not complete	Internal capacity building is key
	Implement action plans, financial accounting and internal controls as per professional standards, financial management to form part of strategic communication	Date by which action plans and related policies are to be communicated with stakeholders	Annually	All wards	31 August 2016	R0	-	31 August 2016	In progress	-	All Finance related policies.	All Finance policies. This was due to the fact that the AFS were also submitted late.	Internal capacity building is key
	Implement 100% of allocated capital projects to identified projects in the 2016/2017 financial year	The % of a municipality's capital budget actually spent on capital projects identified for 2016/2017 in terms of the approved IDP	Annually	All wards	30 June 2017	R144M	MIG/External	-	-	-	Ongoing	None	N/A
To plan, prepare and approve a credible municipal budget timeously	Adhere strictly to IDP/ budget time table, MBR, MFMA, NT Circulars, review of budget related policies.	Approval of Budget time table and Budget by Council	Annually	All wards	31 August 2016 31 May 2017	R0.00	-	31 August 2016	Done	-	-	None	N/A
To practice sound and sustainable financial management	Calculate financial ratios on a monthly basis, comparing of baseline and report deviations with recommendations	MFMA Section 52, 71 and 72 reports.	Monthly	All wards	12 monthly reports	R0	-	3	Done	3	October and November reports approved by Council	1 report for December 2016. This is due to allocated time.	N/A

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	Q1 TARGET	Q1 ACHIEVEMENT	Q2 TARGET	Q2 ACHIEVEMENT	REASON FOR DEVIATION	MEASURES FOR IMPROVEMENT
	Compile monthly age analysis and report quarterly to council committees	Age analysis report	Monthly	All wards	12 monthly age analysis reports	R0	-	3	3 done	3	3 done	None	N/A
	Develop and adhere to budget time lines	Approved budget time lines	Annually	All wards	August 2016	R0	-	August 2016	Not approved in this quarter due to Council sitting scheduled for September 2016	-	-	None	N/A
	Develop and submit draft budget to council for noting and approval	Approved budget	Annually	All wards	March 2017 and May 2017	R0	-	March 2017	-	-	-	None	N/A
	Review all budget related policies	Approved finance policies	Annually	All wards	May 2017	R0	-	March 2017	-	-	-	None	N/A
	Submit a draft annual financial statements to AG by 31 August 2016	Draft annual financial statements	Annually	All wards	Annual Financial Statement 31 August 2016	R0	-	Annual Financial Statement 31 August 2016	Not submitted due to incomplete FAR	Submitted draft AFS to AG. There was no target for the second quarter though	-	None	N/A
	Receive a final audit report from AG for tabling to council in January 2017	Final audit report	Annually	All wards	Audit report 30 November 2016	R0	-	-	-	-	-	None	N/A
	Develop audit query action plan	Reduced % of AG audit queries	Annually	All wards	February 2017	R0	-	-	-	-	-	None	N/A
Ensure timely procurement of supplies	Departmental needs analysis and departmental procurement plan	Number of days for orders to be processed.	Annually	All wards	14 days turnaround time for orders and 3 months turnaround time for tenders	R0.00	-	14 days turnaround time for orders and 3 months turnaround time for tenders	Target not achieved due to lack of procurement plans	14 days turnaround time for orders and 3 months turnaround time for tenders	Target not achieved due to lack of procurement plans	14 days turnaround time for orders and 3 months turnaround time for tenders. This is due to lack of planning	Develop procurement plans
To ensure safe keeping of documents.	Store and keep safe all supporting documentation including monthly voucher audits	Monthly document audit stored and safely kept	12	All wards	12 monthly reports	R0.00	-	3	Done	3	Done	None	N/A

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	Q1 TARGET	Q1 ACHIEVEMENT	Q2 TARGET	Q2 ACHIEVEMENT	REASON FOR DEVIATION	MEASURES FOR IMPROVEMENT
Effective and efficient expenditure control	Prepare a Draft Account Payable Policy to be approved by council	Date by which a Draft Account Payable Policy will be approved	1	All wards	30 January 2017	R0.00	-	-	-	-	-	None	N/A
Effective and efficient expenditure control	Encourage suppliers to submit relevant documentation on time	Number of reconciliation and age analysis reports timeously submitted	12	All wards	12 monthly reports	R0.00	-	3	3 submitted	3	2 submitted	None	N/A
GRAP Municipal Asset Register	Prepare a complete and accurate asset register	Number of reconciliation and age analysis reports timeously submitted	12	All wards	12 Monthly Reports On additions and redundant assets	R0.00	-	3	3 submitted	3	2 submitted	None The deviation is due to time limits	N/A
	Conduct two asset counts per year	Number of asset counts per year	2	All wards	2 reports on asset counts	R0.00	-	-	-	-	-	None	N/A
	Conduct quarterly depreciation calculations	Quarterly Depreciation Calculations	4	All wards	4 reports on the accuracy of depreciation	R0.00	-	3	3 done	3	2 done	None as the outstanding is late due to time constraints	N/A
To increase our revenue earning capacity and collection	Purify Data	Number of reports compiled on: -Billing queries -Monthly Pay rate report	10%	All wards	On going	R0.00	-	On going	Done	On going	Billing queries get followed up through a service provider	None	N/A
	Implementation of internal controls and key control matrix	Internal controls and key control matrix	12 monthly reports	All wards		R0.00	-	3	3 internal matrix done on a monthly basis	3	3 internal matrix done on a monthly basis	None	N/A
	Increase access to free basic services by the end of the financial year	Percentage of households earning less than R1100 per month with access to free basic services	New	All wards	100%	R15m	COUNCIL, NT Grants (FMG, MSIG)	20%	Not done	50%	In progress	Deviation is due to the fact that the process re-registration is under way.	We need to start the process earlier.

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	Q1 TARGET	Q1 ACHIEVEMENT	Q2 TARGET	Q2 ACHIEVEMENT	REASON FOR DEVIATION	MEASURES FOR IMPROVEMENT
Property rates policy implementation	To credible valuation roll	Number of supplementary valuation roll implemented	10%	All wards	Full implementation of property rates act	R0.00	-	-	-	-	-	None	N/A
To increase payment levels	All wards	Number of reports compiled: -Billing queries -Monthly Pay rate report -Cut off report (BL305) -Monthly departmental revenue enhancement plans	10%	All wards	On going	R0.00	-	On going	Done	On going	Done on a monthly basis and located in the section 71 report	None	N/A

KPA 4 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION														
OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
PROGRAMME: SPECIAL PROGRAMMES														
To promote social cohesion and nation building through SPORT, ART AND CULTURE	Youth: Prepare and host MLM Games for annual OR Tambo Games between October and November 2015 in Welkom	1 Annual OR Tambo Games held	1 OR Tambo Games	All wards	1 Annual OR Tambo Games held	R200 000	COUNCIL	EXECUTIVE MAYOR	-	None	1 OR Tambo Games	Done. The activity was held in Virginia	None	N/A
	Host youth day celebrations on the 16 th of June 2017	1 Youth Day Celebration event	1 Youth Day Celebration was celebrated each past	All wards	1 Youth Day Celebration event	R500 000, 00	COUNCIL	EXECUTIVE MAYOR	-	-	None	None	None	N/A

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
			financial years on the 16 th of June											
	Celebrate Reconciliation day on the 16 th of December 2017	1 Reconciliation day event	1 Reconciliation Day event was celebrated each past financial years on the 16 th of December	All wards	1 Reconciliation day event	R200 000, 00	COUNCIL	EXECUTIVE MAYOR	-	-	1 Reconciliation day event	Done. An exclusive Youth Summit was held and 280 Youth attended	None	N/A
	Celebrate Freedom Day on the 27 th April 2017	1 Freedom Day event	1 Freedom Day event was celebrated each past financial years on the 27 th of April	All wards	1 Freedom day event	R200 000, 00	COUNCIL	EXECUTIVE MAYOR	-	-	-	-	None	N/A
	Elderly: Organize recreational games for senior citizens between January and March 2016 within Matjhabeng Local Municipality	1 Recreational games for senior citizens held	1 Recreational games for senior citizens	All wards	1 A fun walk/run for senior citizens held and 500 attendees expected.	R200 000	COUNCIL	EXECUTIVE MAYOR	-	-	-	-	None	N/A
	People with Disabilities: Organize 1 recreational games for people with disabilities between October and Dec 2015	Recreational games for people with disabilities held	1 Recreational games for people with disabilities	All wards	1 recreational games for people with disabilities held between October and Dec 2015	R200 000	COUNCIL	EXECUTIVE MAYOR	-	-	Recreational games for people with disabilities held	Not Done. There was no proper consultation with DPSA on the kind of activities that will be suitable for them.	None	Proper planning to i DPSA
	Host 1 MLM Arts & Culture Festival in the third quarter of the financial year	MLM Arts & Culture Festival hosted	1 MLM Arts & Culture Festival	All wards	1 Arts and Cultural festival to be held.	R500 000	COUNCIL	EXECUTIVE MAYOR	-	-	1	Done. A comedy show held in December 2016 in collaboration with David Kau	None	N/A
To deepen democracy through promotion of gender related activities and awareness campaigns within government.	Celebrate Women's Day in August 2016	1 Women's Day celebration held in August 2015	1 Women's Day celebration	All wards	1 Celebrate Women's Day celebration	R200 000	COUNCIL	EXECUTIVE MAYOR	1 Celebrate Women's Day celebration	Done. Celebrations were done at the District Level and hosted by Masilonyana Local Municipality	None	None	None	N/A
	Distribute 1000 HIV/AIDS materials by December 2016	Number of HIV/Aids materials distributed by December 2016	4 HIV/Aids materials distribute	All wards	1000 HIV/AIDS materials	R200 000	COUNCIL	EXECUTIVE MAYOR	-	-	1 16 Days of Activism launched	Done. Food parcels were distributed to destitute families in Ward 35	None	N/A

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES	
	Launch 16 Days of Activism in November 2016	16 Days of Activism launched in November 2016	1 16 Days of Activism launched	All wards	1 16 Days of Activism launched	R500 000	COUNCIL	EXECUTIVE MAYOR	-	-	None	None	None	N/A	
	Convene and hold an annual career expo and guidance between January and February 2017.	Annual career expo convened and guidance between January and February 2017.	1 Annual career expo convened	All wards	1 Annual career expo	R 200,000	COUNCIL	EXECUTIVE MAYOR	-	-	-	-	None	N/A	
To reduce the high rate of substance abuse in our communities	Local Drug Action Committee established (LDAC)	LDAC operational 4 Meetings of LDAC	1 Local Drug Action Committee established (LDAC)	All wards	4 LDAC meetings	R30 000	COUNCIL	EXECUTIVE MAYOR	1	Not done. Will be prioritized in the 3 rd quarter.	1	Not done	1 LDAC Lack of proper planning	Prioritise planned and funded projects	
	Embark on awareness campaigns	4 Awareness campaigns	4 Awareness campaigns	All wards	4 Awareness campaigns	R250 000	COUNCIL	EXECUTIVE MAYOR	1	Not done. Non-performance is linked to the establishment of the committee	1	Achieved - civic education on service delivery targets, challenge and plans. Issues of payments of services through electronic & print media.	Lack of proper planning	As linked to the above deliverable, we need to prioritise planned and funded projects	
To improve the optimal functionality of the Ward Committees	Produce credible ward committee plans that are aligned to the IDP by September 2016	Number of ward plans produced by September 2016	36 ward plans produced	All wards	36 Ward plans	R 600 000	COUNCIL	SPEAKER	36 Ward Plans	Partially completed. The item went to Council for approval of the establishment of Ward Committees in September 2016.	-	-	None	N/A	
	Produce 12 monthly reports about activities/programmes within each of the 36 wards	Number of monthly reports from ward committees produced for the whole financial year/12 months	432 monthly reports from ward committees	All wards	432 Reports (36 Wards x 12 reports)	R0.00	-	SPEAKER	108 Reports	Not done. Non-performance was linked to establishment of Ward Committees.	108 Reports	Not Done	108 Reports. Due to elections having started during the beginning of the financial year	Proper target setting necessary	
	Manage performance of all 36 wards in the municipality	Number of performance management reports submitted to office of the Speaker on a quarterly basis	144 performance management reports	144 Performance Reports (36 Wards x 4 Reports)	All wards	144 Performance Reports (36 Wards x 4 Reports)	R 200 000	COUNCIL	SPEAKER	36	Not done. No performance report could be developed as there was no established ward committees.	36	Not Done	72 performance reports. As reflected above, the reason is due to elections having started during the beginning of the financial year	Proper target setting necessary
	Develop and implement a skills profiles of all ward committee members to determine relevant capacity building programme	Number of skills audit and training programmes conducted	1 skills audit and training programmes	1 Skills Audit undertaken 3 Training programmes	All wards	1 Skills Audit undertaken 3 Training programmes	R 200 000	COUNCIL	SPEAKER	1 Skills Audit undertaken	Not done. Non-performance is linked to the establishment of the committee.	3 Training Programmes	None done	1 Skills Audit undertaken 3 Training programmes The training and skills audit were not done due to elections having started during the	Proper target setting reflect correct plans

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
													beginning of the financial year	
To improve public participation thereby eliminating public protests	Communicate relevant Council resolutions to Ward Committees quarterly (in consultation with the Offices of the Executive Mayor, Council Whipery and Municipal Manager)	Number of reports communicated to ward committees per quarter	4 reports	All wards	4 Reports	R0.00	-	SPEAKER	1	Not done. No ward committees were established during the quarter.	1	Not done. No ward committees were not yet orientated.	2 reports Ward committees were not fully functional	Proper target setting important
	Hold 6 Mayoral Imbizo's in the 6 units of Matjhabeng by June 2017	6 Mayoral Imbizo's held in the 6 units of Matjhabeng by June 2017	6 Mayoral Imbizo's	All wards	6 Mayoral Imbizo held	R 600 000	COUNCIL	EXECUTIVE MAYOR	1 Mayoral Imbizo	Not done	1 Mayoral Imbizo	Not done	2 Mayoral Imbizos Lack of proper planning	Prioritise funded projects
	Hold Community meetings at least once a quarter with the Ward Councillor supported by the Ward Committee to address community programmes/developmental matters.	Number of community meetings held by a ward councillor to address community programmes/developmental matters.	144 community meetings	All wards	144 Community Meetings	R0.00	-	SPEAKER	36 community meetings	Not done	36 community meetings	Not done	72 community meetings. Lack of proper planning	Reduce the number of meetings to be held annually
To ensure Council functions optimally, effectively and efficiently	Convene council meetings at least four times as per the approved schedule four times per year	Number of approved Council meetings convened	4 approved Council meetings	All wards	A minimum of 4 sittings per year (excluding special Council sittings)	R0.00	-	SPEAKER	1	Done. A Council meeting was held on the 6 th September 2016.	1	1 meeting was held on the 13 th December 2016.	None	N/A
		Quorum achieved in all Council sittings	4 Quorum achieved	All wards	A minimum of 4 sittings per year (excluding special Council sittings)	R0.00	-	SPEAKER	1	Done. Most Councillors attended the meeting. Attendance register for the meeting was developed and signed by all Councillors in attendance.	-	-	None	N/A

PROGRAMME: MUNICIPAL BRAND IMAGE

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
To develop a municipal corporate brand	Give the community a monthly feedback on service delivery issues.	Number of monthly feedback items issued through local newspapers on service delivery issues	+12 feedback issues	All wards	12 feedback items issued	R5m	COUNCIL	MM	3	Done More than three feedback issues were done	3	Done 3 issues	None	N/A
PROGRAMME: RISK MANAGEMENT														
To developed effective and adequate risk management system	Approve a risk management policy and strategy by September 2016	Approval of 1 risk management policy and 1 risk management strategy by September 2016	0	All wards	1 risk management policy and 1 risk management Strategy	R0.00	-	MM	1 risk management policy and 1 risk management Strategy	1 risk management policy and 1 risk management Strategy approved	-	-	None	N/A
	Approve a risk management plan by September 2016	Approval and implementation of risk management plan by September 2016	0	All wards	1 risk management Plan	R0.00	-	MM	1 risk management Plan	1 risk management Plan approved	-	-	None	N/A
	Approve and implement a fraud prevention plan and a whistle blowing policy by September 2016	Approval and implementation of a fraud prevention plan and whistle blowing policy by September 2016	0	All wards	1 fraud prevention plan and 1 whistle blowing policy	R0.00	-	MM	1 fraud prevention plan and 1 whistle blowing policy	1 fraud prevention plan and 1 whistle blowing policy approved	-	-	None	N/A
PROGRAMME: INTERNAL AUDIT														
To create an efficient, effective and accountable administration	Approve a risk based internal audit plan by Audit Committee by September 2016	1 Approved Internal Audit plan by September 2016	1 Plan	All wards	1 Internal Audit Plan	R0.00	-	MM	1 Internal Audit Plan	1 Internal Audit Plan approved Audit Committee	-	-	None	N/A
		Internal audit report on operations, risk management and performance	2 Reports	All wards	2 Internal audit Reports	R0.00	-	MM	1 Internal audit Report	1 Internal audit Report developed and submitted to Audit Committee	-	-	None	N/A
	Development of Internal Audit methodology	Approval of Internal Audit methodology by audit committee	1 Methodology	All wards	1 Internal Audit Methodology	-	-	MM	1 Internal Audit Methodology	1 Internal Audit Methodology approved	-	-	None	N/A
PROGRAMME: CO-OPERATIVE GOVERNANCE														
Ensure there is alignment of programmes at both District, Provincial and National levels to ensure synergy in planning	Convene/Attend/Participate in all set forum meetings as required by Inter-Governmental Framework Act	Number of Municipal Managers Forum meetings participated in for the financial year.	4 MM's meetings	All wards	4 MM's meetings	R0	-	MM	1 MM's meeting	Not done	1 MM's meeting	Done Two MMs forum meetings were convened	None	N/A
		Number of technical IGR forum meeting participated in for the financial year.	3 technical IGR meetings	All wards	4 technical IGR meetings	R0	-	MM	1 technical IGR meeting	1 meeting was convened and attended	1 technical IGR meeting	1 meeting convened and attended	None	N/A
		Number of District Coordinating Forum meetings participated in for the financial year.	1 DCF meetings	All wards	4 DCF meetings	R0	-	MM/Executive Mayor	1 DCF meeting	No meeting was convened	1 DCF meeting	1 meeting was convened and attended	None	N/A
		Number of MECLOGA meetings participated in for the financial year.	4 MECLOGA meetings	All wards	4 MECLOGA meetings	R0	-	MM/Executive Mayor	1 MECLOGA meeting	1 meeting was convened and was attended	1 MECLOGA meeting	1 meeting convened and attended	None	N/A

KPA 4 – GOOD GOVERNANCE & PUBLIC PARTICIPATION

OBJECTIVE	STRATEGY	KPI	BASELINE	WARD	ANNUAL TARGET	ANNUAL BUDGET	FUNDING SOURCE	RESPONSIBILITY	Q1	Q1 ACHIEVEMENT	Q2	Q2 ACHIEVEMENT	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
		Number of District Water/Energy Forum meetings participated in for the financial year	4 District Water/Energy Forum meetings	All wards	4 District Water/Energy Forum meetings	R0	-	INFRASTRUCTURE	1 District Water/Energy Forum meeting	No meeting was convened	1 District Water/Energy Forum meeting	No meeting was convened	2 Proper planning should be aligned	If the forums do not we need to delete ac
		Number of provincial risk management forum meetings participated for the financial year	4 provincial risk management forum meetings	All wards	4 provincial risk management forum meetings	R0	-	MM	1 provincial risk management forum meeting	1 meeting was convened and attended	1 provincial risk management forum meeting	1 meeting was convened and attended	None	N/A
		Number of PMS Forum meetings participated in for the financial year	3 PMS Forum meetings	All wards	4 PMS Forum meetings	R0	-	MM	1 PMS Forum meeting	1 meeting was convened and attended	1 PMS Forum meeting	1 meeting was convened but no one attended	1 Personnel were engaged in other internal meetings	Let us have extra PM officials to attend and in ensuring that we c
		Number of Back to Basics Intervention Team meetings participated in for the financial year	3 Back to Basics Intervention Team meetings	All wards	4 Back to Basics Intervention Team meetings	R0	-	MM	1 Back to Basics Intervention Team meeting	1 meeting was convened and attended but could not continue as attendance was poor	1 Back to Basics Intervention Team meeting	1 meeting was convened and attended but could not continue as attendance was poor	2 Invited officials do not attend these meetings from the Municipality's side.	Departments to dedi personnel for the sec phase of B2B

ROGRAMME: CO-OPERATIVE GOVERNANCE

Ensure there is alignment of programmes at both District, Provincial and National levels to ensure synergy in planning	Convene/Attend/Participate in all set forum meetings as required by Inter-Governmental Framework Act	Number of technical IGR forum meeting participated in for the financial year.	3 technical IGR meetings	All wards	4 technical IGR meetings	R0	-	Executive Director: Infrastructure	1 technical IGR meeting	1	1 technical IGR meeting	1 technical IGR meeting	None	N/A
		Number of District Water/ Energy Forum meetings participated in for the financial year	4 District Water/ Energy Forum meetings	All wards	4 District Water/ Energy Forum meetings	R0	-	Executive Director: Infrastructure	1 District Water/ Energy Forum meeting	1	1 District Water/ Energy Forum meeting	1 Energy Forum meeting	None	N/A

KPA	IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 2 TARGET	QTR 1 ACTUAL	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	REASONS FOR UNDERPERFORMANCE
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To provide comprehensive Employee Assistance Programme	Conduct Life Skill Awareness programmes	Number of awareness sessions conducted.	30	-	10	8	11	Achieved	

KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To provide comprehensive Employee Assistance Programme	Provide counselling services to distressed employees and members of the public	Number of Counselling sessions provided	2500	1000	500	952	1501	Achieved	
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To provide comprehensive Employee Assistance Programme	Provide funding for training interventions in support of the workplace skills plan	% of Municipality's budget actually spent on implementing workplace skills plan	R200 000.00	0	0	R37 921.00	R51 297.00	Achieved	
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To address Shortage of Office Space	Build or procure additional Offices	Existence of additional offices	50	0	0	0	0	50	Limited budget
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To improve Document Management Systems	Centralize manual document management system	30-Sep-15	1	0	1	0	1	Achieved	
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To improve Document Management Systems	Implement internal control measures	31-Oct-15	1	0	1	0	1	Achieved	Document Management Policy was approved by Council on the 13th December 2016
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To improve Document Management Systems	Develop a document management policy and procedure manual.	Date by which the policy and procedure manual would have been developed (30 November 2015)	1	0	1	0	1	Achieved	Document Management Policy was approved by Council on the 13th December 2017
KPA: 4 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION	To improve Document Management Systems	Train Document Management officials on the electronic DM system	Number of officials trained	50	12	13	0	0	50	The training on Document Management was not conducted due Inadequate Planning. The Provincial Archive Department has facilitated the course on Records Management in 2013, and the electronic Document Management system training will be undertaken before the end of the 4th Quarter.

MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide professional Administrative Support to Council and related Committees	Develop a Schedule of meetings	A schedule of meeting developed reflecting meeting dates	142	36	36	36	36	Achieved	
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide professional Administrative Support to Council and related Committees	Develop a Schedule of meetings	Number of reminders sent	17	4	4	4	4	Achieved	
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	To provide tools of trade for councillors	Buy laptops for all councillors	72 laptops procured	72	0	0	0	0	72	Submission has been signed by the Municipal Manager and Laptops will be procured for all Councillors by no later than end January 2017.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide Translation and Interpretation Services	Employ 4 suitably qualified Language Practitioners	Number of Language Practitioners employed	4	0	2	0	0	4	The revised Structure has Senior Admin Officers who will deal with Translation and Interpretations. This structure was presented to Council on the 13th December 2016, the KPA's for this job will be finalized as soon as the structure has been approved
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide Translation and Interpretation Services	Purchase simultaneous Translation System by 30 June 2016	Date by which a Simultaneous Translation System would have been purchased	Invoices and the Appointment letter of service provider 30 June 2016	1	0	1	0	Achieved	
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To establish the functional Facilities Management Unit	Amalgamate the currently fragmented Facility management services	Centralized and functional Facility Management Unit	1	0	1	0	0	1	The revised Structure was presented to Council on the 13th December 2016 and will be accordingly finalized and approved at a Council seating dated 31 January 2017. This will cater for the a central facilities management unit
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Integrate the currently fragmented customer care services	Integrated and functional centralized Customer Care Unit	1	0	0	0	0	Achieved	The revised Structure was presented to Council on the 13th December 2016 and will be accordingly finalized and approved by 31 January 2017. This will cater for the Intergration of the Customer Care Unit. All Customer care complaints are attended to daily.

MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Establish a Change Management Task Team by the end of July 2015	Change Management Task Team established to deal with the Structure	Jul-15	Jul-15	0	Jul-15	0	Achieved	The Change Management Task Team included Management as well as the Trade Unions(LLF) and meetings were held to ensure that a Customer Services unit is created in the New Structure. The revised Structure was presented to Council on the 13th December 2016 and will be accordingly finalized and approved at Council seating to be held on the 31 January 2017.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Develop a Customer Care Policy and Charter	Approved Customer Care Policy and Charter	1 Approved Customer Care Policy and Charter	1	0	0	1	Achieved	The Customer Care Policy was presented and approved by Council on the 13th December 2016.
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Develop systems and procedures on Customer Care Management	Approved Customer Care Management systems and procedures	Approved Customer Care Management systems and procedure manual	70%	30%	25%	75%	Achieved	The Customer Care Policy and procedure manual was presented and approved by Council on the 13th December 2016.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Train 15 Customer Care employees	Number of Customer Care officials trained	15	15	0	34	0	Achieved	
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To establish an Integrated Customer Care services.	Render professional and responsive Customer Care services within 3 day time horizon	Number of days taken to respond to a customer complaint	3	1	1	1	1	Achieved	
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure that there is an efficient and cost-effective Telephone Management System	Install innovative Telephone Management System	Existence of a functional Telephone Management System	1	0	0	0	0	Achieved	

MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide sound Legal Services in line with the relevant legislation and municipal policies	Defend timeously all litigations instituted against Council & Settlement Agreements.	Number of Litigation cases defended	50	12	12	2	0	48	Postponement due to Presiding Officer/Court Dates.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure that there is a sound Contract Management	To have a sound contract management system in place	Number of finalized Contracts & SLA implemented and monitored	As per procurement of services	As per procurement of services	As per procurement of services	0	0	Achieved	In terms of the current Contract Register, there are 56 active and Managed Contracts.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To improve the understanding of the Disciplinary Code and Agreement.	Training of Presiding Officers and Employer Representatives on Disciplinary Procedures.	Number of Presiding Officers and Employer Representatives trained	60	15	15	0	0	60	A submission has been done to procure the services of a Training provider to assist with Disciplinary code and the Labour Relations Act. This deliverable will be concluded within the 3rd Quarter
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure compliance to the Compensation for Occupational Injurious and Deceases Act (COIDA)	Payment of the annual mandatory fees to Compensation Commissioner of R15m	Amount paid as mandatory fees to Compensation Commissioner	R15 million	0	0	0	0	R15 million	Lack of Planning and prioritization of payment
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure compliance to the Compensation for Occupational Injurious and Deceases Act (COIDA)	Conduct Annual Medical Tests specifically for employees who are exposed to Harzard Biological Agency (HBA)	1 Annual Harzard Biological Agency (HBA) Medical Tests conducted for 1200 employees	1200	0	0	0	0	1200	Cashflow constraints
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure compliance to the Health and Safety Act (OHSA)	Conduct Safety Inspections in line with OHSA	Number of Safety Inspection Inductions Conducted	16	4	4	5	4	Achieved	

MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To ensure compliance to the Health and Safety Act (OHSA)	Facilitate provision of protective Clothing and Equipment to 800 employees working in high risk areas	Number of Employees provided with Protective Clothing and Equipment	800	200	200	0	251	549	SCM Processes are impacting on the Output.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To develop a Performance Management System for all employees.	Develop Performance Appraisal System for all employees	Signed performance contracts for all employees and quarterly Appraisal conducted	1800	1800	0	0	0	1800	Performance Management Policy was submitted to Council on the 13th December 2016 and was accordingly noted. The Performance Management System will be implemented within the 4th Quarter.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To improve the Administration of the Staff Establishment.	Ensure that all critical appointments are made in accordance with the approved staff establishment	Number of critical vacant positions filled	500	0	10	6	4	490	Lack of financial resources and Inadequate planning
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To review the Macro Organisational Structure	Establish an inter-departmental Task Team to review the structure	Approved revised Organisational Structure	1	0	1 Revised structure presented to Council	0	1 Revised structure presented to Council	Achieved	Draft Structure was presented for noting to Council on the 13th December 2016, and will be accordingly submitted for final approval at Council seating on the 31st January 2017.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To provide TASK compliant Job Descriptions	Develop Job Descriptions for each posts on the approved organizational structure	Number of posts with functional Job Descriptions	1972	493	493	493	493	Achieved	
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To develop an efficient and effective Human Resource Management System	Develop functional Human Resource Plan	Approved Human Resource Plan	1 Approved Human Resource Plan	0	0	0	0	Achieved	

MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To develop an efficient and effective Human Resource Management System	Develop an Integrated Human Resource Policy Manual	Approved Human Resource Policy Manual	1 HR Policy Manual	1 HR Policy manual	0	1 HR Policy manual	0	Achieved	The Human Resources policy has been submitted to Council on the 13th December 2016 for noting. It will be submitted for final approval at Council seating on the 31st January 2017.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To address Skills Needs in line with National Skills Development Strategy.	Submit a Draft Workplace Skills Plan (WSP) and Annual Training Report for approval by council by end of March 2016	Approved WSP by end March 2016	1	0	0	0	0	Achieved	The WSP Annual Report was submitted to LGSETA April 2016.
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To monitor Study Assistance Scheme Programme	Ensure that the mandatory LGSETA skills grants is ring-fenced and used for the purpose it was meant for	Number of approved study assistance applications approved.	50 study assistance application approved	14	12	19	0	31	Insufficient qualifying employees
MUNICIPAL TRANSFORMAION AND ORGANISATIONAL DEVELOPMENT	To develop an Induction Programme for newly appointed employees	Conduct an Induction programmes for newly appointed employees.	Number of newly appointed employees inducted	800	200	200	0	0	800	Lack of proper planning. New employees will be Inducted by no later than 31st January 2017.

KPA 5 – LOCAL ECONOMIC DEVELOPMENT

IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 1 ACTUAL	QTR 2 TARGET	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	IMPROEMENT MEASURES
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Refurbish facilities to meet the required standard	Number of facilities refurbished	1	Appointment of Constructor on Site	Done	Phase one 50% Appointment of Contractor	25%	appointment of consultants	KPI to be moved to Infrastructure Department
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Collect revenue	100% collection realised	100%	25 % collection	No Appointment was done	75 % collection	45%	55% collection not realised.	hand over report submitted by the SMME Division for monitoring of the revenue and vote number reconciliation
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Brand and Market of Facilities	Branded and marketed facilities	1	Advertisement for RFP	25%	-	-	None	Not achieved due to funding availability
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Manage Lease Agreements	100% of lease agreements updated and monitored	100%	50% Corrected and updated	RFP Compiled	100% updated and monitored	Not all 100% were updated and monitored	Not all of the lease agreements were updated due to poor planning	application for the drafting of lease agreements were submitted to legal services and follow ups were made but none of them were drafted and signed
To create a conducive environment for SMME development	Procure required advanced technology	Software and hardware are procured by 30 March 2017,	3000	Nil	26 lease agreements not signed	Nil	50%		To be achieved by 30 March 2017
To create a conducive environment for SMME development	Partnership sourced with relevant Stakeholders and concluded by September 2016	Discussions on partnership possibilities	4	1	Nil	1	8	4	To be reviewed. Agreements to be formalised with banks(ABSA, Ned Bank)
To create a conducive environment for SMME development	Host SMME EXPO and Conference to promote small business and create network platforms	SMME Expo and conference by end March 2017	100%	25%	8	25%	25%	None The SMME expo is planned for the third quarter	To be reviewed owing to Budget, 17 18 Financial Year.
To position Matjhabeng as a competitive investment attraction	Investment attraction strategy approved	Investment strategy approved by Council by end March 2017	100%	50% Public participation conducted.	25%	75% submit final draft to council.	Nil	None The Investment Strategy is planned for the fourth quarter	Draft is in Circulation will be submitted to Council 30 March.
To position Matjhabeng as a competitive investment attraction	Revise current incentives	Current incentives are revised and approved by Council by June 2017	100%	Nil	Nil	25% advert is out	25%	The revised Incentive Strategy was planned for the first quarter but was not completed due to poor planning	TOR drafted sec 32 procurement to be done by June 2017
To positioning Matjhabeng as a destination of choice	Implement the Sand River Route Framework	Business plan for the refurbishment development of the requisite infrastructure tourism sites approved by the MAYCO by September 2015	1	Specifications developed	Nil	Advert for RFP	-	1	The previous one rejected by the specifications committee and EXCO.
To positioning Matjhabeng as a destination of choice	Develop the Branding and Marketing strategy of tourism products	Destination Branding and Marketing Strategy approved by Council by September 2015	1	Specifications developed	-	Advert for RFP	-	1	The draft Tourism Marketing Strategy for the Sand River Route was developed and presented to relevant stakeholders. The final draft to be concluded as soon as all inputs from stakeholders have been submitted.In process.
To positioning Matjhabeng as a destination of choice	Strengthen partnership with relevant stakeholders	Memorandum Of Understanding concluded with relevant partners by September 2015	4	Discussions on partnership possibilities	-	2 Agreements approved	-	4	A meeting to be held with PACOFS on the 28 June 2016. The proposed date for follow-up meeting was scheduled for the 12th August 2016, the meeting didn't materialised due to unforeseen circumstances.

IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 1 ACTUAL	QTR 2 TARGET	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	IMPROEMENT MEASURES
To positioning Matjhabeng as a destination of choice	Promote tourism awareness and education	Tourism Awareness programme approved and launched by MAYCO by September 2015	1	Implementation	-	-	-	1 tourism awareness programme not achieved due lack of planning	Service provider not appointed due to qualifying one owing municipality bill. Refer to Q2(2014) file for support on Technical report attached.
To reduce poverty and unemployment by 5% in June 2017	Create opportunities for jobs through own municipal LED programmes	2500 job opportunities created through programmes facilitated and initiated by the Municipality by June 2016	250	63	-	63	Done	None	N/A
To reduce poverty and unemployment by 5% in June 2017	Develop and approve an Strategy	LED strategy approved by Council	1	Draft Strategy presented to Mayco	Draft developed but not presented to MAYCO	Draft Strategy adopted by council	-	1	Final draft copy handed over to LED. An implementation plan still awaited from the Service Provider. A letter sent to Andira via post mail since there is no response to e-mail and telephone calls.
To promote security of tenure	Transfer 1 000 sites to qualifying occupants by June 2016	1 000 sites and houses transferred to qualifying occupants in all Matjhabeng units by June 2016	1000	400	-	200	not achieved	200 sites not transferred due to poor planning	this objective depends on office of Speaker and provincial department for execution, therefore we are waiting for them
To improve the capacity towards obtaining level 2 accreditation business plan by June 2017	Provide capacity for the attainment of Level 2 Accreditation by our housing personnel	Level 2 accreditation business plan attained by June 2016 80% of staff trained on housing system	100% staff have been trained on housing system by June 2016	100 % Staff capacitated with the Housing Subsidy System	-	Training personnel in compliance with Housing Sector Plan and relevant legislation	not achieved	Not 100% is capacitated due to lack of programme alignment with workplace skills plan of the Municipality	Inadequate planning and budgeting
To facilitate the implementation of the Special Presidential Package Programme	Facilitate the development of 200 housing units by Sibanye Gold in Kitty by June 2016	Housing development for eradicating 21 informal settlements facilitated by June 2016	Implementation plan developed and approved by Council	Terms of Reference approved by the Municipal Manager		Service providers appointed for planning of Services	not achieved	Approved plan	Kitty time delay is about the signing of Agreement of Kitty. Target to be reviewed.
To facilitate the implementation of the Special Presidential Package Programme	Facilitate the development of 200 housing units by Sibanye Gold in Kitty by June 2016	200 units developed by Sibanye Gold in Kitty by June 2016	200 units	200 units			not achieved		Kitty time delay is about the signing of Agreement of Kitty. Target to be reviewed.
To promote the security of tenure	Build 5000 units in Matjhabeng by June 2017	5000 Units built in Matjhabeng Units by June 2017	0	0	-	-	-	None	No New Allocation
To promote the security of tenure	Develop 529 units in Flamingo Park by June 2016	529 units developed in Flamingo Park by June 2016	529	80	not achieved	100	not achieved	Lack of funding	Target to be reviewed, some were served with notice for reviewing towards termination.
To promote the security of tenure	Develop 881 units in Jerusalem Park by June 2016	881 units developed in Jerusalem Park by June 2016	881	200	not achieved	200	not achieved	Lack of funding	Target to be reviewed, some were served with notice for reviewing towards termination.
To promote the security of tenure	Develop 351 units Flamingo Lake by June 2016	351 units developed in Flamingo Lake	351	50	not achieved	50	not achieved	Lack of funding	Target to be reviewed, some were served with notice for reviewing towards termination.
To promote the security of tenure	2 000 serviced sites released in Matjhabeng by June 2017	identification and cheking	2000	500	not achieved	500	not achieved	Lack of funding	waiting to implement council approval
To promote the security of tenure	Alienate 1000 serviced sites by June 2017	1000 Serviced sites alienated by June 2017	1 000	200	not achieved	200	not achieved	Lack of funding	waiting to implement council approval
To promote the security of tenure	Generate R20million through alienation process by the end of June 2016	20 000 000.00 generated through the land alienation by June 2016	R20 mil	R5mil	not achieved	R5 mil	not achieved	Lack of funding	waiting to implement council approval
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Audit units and update a lease register	Number of units audited and Lease Register updated	3315	500	not achieved	500		1000 units Lack of funding	court ordered the stopping of the processes, units are vandalised

IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 1 ACTUAL	QTR 2 TARGET	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	IMPROVEMENT MEASURES
To optimise efficient and effective utilization of all municipal Facilities/ Properties	Refurbish and renovate three municipal flats	Number of flats refurbished and renovated	3	Appoint the Service Provider to quantify the nature of work to be done	not achieved	Appoint the contractors to renovate the identified flats	Not achieved	Lack of funding	
To improve the administrative efficiency of the Department	Reduce Resolution Committee turnaround time in resolving disputes from 6 to 3 months	Reduced turnaround time in resolving disputes from 6 to 3 months by the Resolution Committee	Reduced turnaround time in resolving disputes from 6 to 3 months by the Resolution Committee	Develop and Monitoring of a dispute Register. Submit all outstanding cases to sec 79 Committee	not achieved	Develop and entering into a service level Agreement with Legal Services		Lack of funding	
To improve the administrative efficiency of the Department	Reduce Departmental turnaround time in resolving disputes from 3 to a month	Reduction of turnaround time in resolving disputes from 3 to 2 months by the Department	Reduction of turnaround time in resolving disputes from 3 to 2 months by the Department	Ensure communication of all previous resolutions to Affected parties	not achieved	Identify and close all capacity gaps	disputes registered	Lack of funding	disputes registered
To improve the administrative efficiency of the Department	Improve customer satisfaction and perception about the municipality and its programmes	Improved customer perception and satisfaction	Improved customer perception and satisfaction	Introduce the administrative systems and procedures and score rating system	not achieved	Introduce the integrated ICT based system to administer the Departmental programmes	N/A	Lack of funding	''''''''
To promote the security of tenure	Redevelop G Hostel during Phase 1 into 788 units	Re-development of G Hostel Thabong	788 Units Phase 1 to be developed at greenfield area	Submit progress report in terms of Compliance	not achieved	Monitor construction process and preparation of Sub-contracting aspects.	report submitted	Re-development of G Hostel Thabong	portfolio enclosed
Addressing housing backlog	Redevelopment of two roomed houses	No of two roomed houses to be re-developed	160	100	not achieved	30	-	No of two roomed houses to be re-developed	Inadequate planning and budgeting
To ensure the development and review of the Matjhabeng SDF and related implementation strategies in Matjhabeng	Review of the Matjhabeng SDF	A reviewed and approved SDF for Matjhabeng in terms of SPLUMA by 30 June 2017	1 reviewed and approved SDF	0	not achieved	Preparation of terms of reference	In progress		Terms for appointment of service provider has been drafted and appointment to be done by end of January 2017.
To promote sustainable spatial development	Evaluation of land availability for all land uses and formulation of sectoral development land development strategies	Annual land status quo report	1 Annual land status quo report	0	not achieved	Study framework finalised	Data gathering in progress		To be done June 2017.
To promote sustainable spatial development	Development of a guideline document for spatial planning layout standards for Matjhabeng	Guideline document	1 Guideline document	Com-pletion of draft document		Final consultation with Departments	In progress		To be done March 2017
To promote sustainable spatial development	Evaluation of a strategy for the provision of and re-allocation of surplus school erven in Matjhabeng	Approved strategy for utilization and re-development of surplus school erven	1 Approved strategy for utilization and re-development of surplus school erven	0		Arrange meetings with relevant Departments	In progress		To be done June 2017.
	Sunelex project	Facilitation of land acquisition and layout	1 Approved project	Agreements finalised		Signing of PPA	Outstanding		To be reviewed 30 March 2017
	Welkom Walkway	Approved lease agreement and implementation of project	1 Approved project	Investigation and Council approval		Singing of agreementsEstablishment of Project Steering Committee	Out- standing		To be transferred to Infrastructure.
To promote sustainable spatial development	Provision of land for the development of general public amenities: ESKOM areas, cemeteries, new clinics, fire stations, recreation areas, etc. in Matjhabeng:	Approved site allocation and facilitation of development	Approved project	0				Achieved	Progress: Clinics _ alienation of 3 erven in progress ESKOM - Alienation of 2 properties in progress SANRAL - Alienation of land for Thabong Interchange in progress

IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 1 ACTUAL	QTR 2 TARGET	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	IMPROEMENT MEASURES
	Clinic sites in *Rheeder Park *Riebeeckstad *Mammahabane		2 sites	Investigation and Council Resolution				Achieved	
	ESKOM sites in: * Kutlwanong * Thabong North		2 sites			Investigation and Resolution	Finalised	Achieved	
	*Mmamahabane cemetery		1 Cemetery site			Investigation and Resolution	In progress	Achieved	Project referred to MIG for funding of investigations geotechnical investigations etc.
To facilitate the effective marketing and development of commercial and industrial land in Matjhabeng	Identification, marketing, evaluation of development proposals and recommendations regarding the development of high potential commercial and industrial Municipal owned land in Matjhabeng	Effective marketing and alienation of approved land portions	1 marketing exercise per quarter	* Compilation of new property list *Departmental comments		Preparation of report and Council Resolution	Council resolution	Achieved	Progress: *Advertisements during January 2017. *Continuous process
Development internal working procedures in relation to development	Development /review of procedures regarding the alienation of land in Matjhabeng	Approved procedures	1 Procedural guideline document	1		Approved Procedures	Approved Procedures	Achieved	Procedures were approved by Council in December 2016
To approve building plans submitted and inspect and approve all new buildings and additions to existing buildings to ensure adherence to National Building Regulations Act 103 of 1977	Number of inspections executed	New buildings and additions inspected and approved to ensure adherence to National Building Regulations Act 103 of 1977. Number of notices wrote. Number of plans approved	Number of inspections executed	Number of inspections executed	-	-	1 773.00		Achieved portfolio enclosed
To create the suitable environment for sustainable agricultural production	Private Public Partnership in respect of the collaboration with Matjhabeng Local Municipality, Rietfontein Agri Partners and the emerging farmers for the cultivation of field crops	Number of farms to be involved in a contract between a public sector authority (Matjhabeng Local Municipality) and a private party (Rietfontein Agri Partners)	20 farmers	Finalisation of MOU	None	progress report	cultivation in progress	None	Target to be achieved in the fourth quarter. Agreements was finalised between Rietfontein Agri Partners and farmers. Cultivation of land had started in some farms.
	Upgrade infrastructure of 4 municipal farms	Upgrade infrastructure of 4 municipal farms	infrastructure upgrade on 2 Municipal farms	1		1	Need analysis and identification finalised		To be reviewed owing to Budget, 17 18 Financial Year.
	Establish 1 organic Fertilizer plant, Feedlot, Non GMO maize and hydroponics farming in Matjhabeng Local Municipality (Welkom)		1 organic Fertilizer plant, Feedlot, Non GMO maize and hydroponics farming in Matjhabeng Local Municipality (Welkom)	0		1	-	None	Target to be reviewed
	To facilitates the establishment of the Matjhabeng Commonage Management forum	Number of commonage Management forum established and capacitated		0		1	Preparations for meetings	None	Matjhabeng commonage forum established in December 2016.
	Provide 1 requisite infrastructure to stray livestock and a trading livestock market by June 2017	Number of infrastructure to stray livestock provided by the Municipality.	1-	-	-	-	-	None	To be transferred to Infrastructure Directorate as per Exco resolution.

IDP OBJECTIVE	SDBIP STRATEGY	KPI	ANNUAL TARGET	QTR 1 TARGET	QTR 1 ACTUAL	QTR 2 TARGET	QTR 2 ACTUAL	DEVIATION AND REASON FOR DEVIATION	IMPROEMENT MEASURES
	Develop a temporary livestock management plan in Matjhabeng Local Municipality	Livestock management plan	1 plan	-	-	1	1	Achieved	A service level agreement with Goldfield pound finalised.
	Facilitate skills development and capacity building of farmers	Number of training conducted and certificates issued	3 skills development and capacity building facilitated to farmers	1		1	Training completed	Achieved	Certificates to be issued before 30 March 2017.
	To facilitate the planning for the construction of a Tannery and leather processing factory in Matjhabeng Local Municipality	1 Tannery and leather processing factory business plan/feasibility study facilitated		0		0	Planning stages	Lack or planning	To be reviewed for 2017/2018 owing to Budget- SLP
	To facilitate the planning and the construction of a Fruit and Vegetable drying and inlay factory in Matjhabeng Local Municipality	Number of Fruit and Vegetable drying and inlay factory to be implemented	One comprehensive Business plan and feasibility study to be developed	0		0	Planning stages	Lack or planning	To be reviewed for 2017/2018 owing to Budget- SLP
	To ensure that revenue due is paid from all leased municipal farms and including commonage farms	Percentage to be achieved	100%	25%	Not calculated	25%	Not calculated	Not achieved in all rental facilities due to lack of capacity	Letters of demand is prepared and will be delivered in the third quarter. If farmers fail to comply then the service provider will be requested to compile letters of demand from all lessees who are defaulting.
	To facilitate the establishment of Farm construction services and maintenance cooperatives	Number of construction services and maintenance cooperatives to be formed	One comprehensive Business plan and feasibility study to be developed. Training provided.	-	-	1	registration of coop finalised	None	A Cooperative comprising 7 young people has been established and its members have been trained. Service provider still busy with the development of feasibility study and business plan.
	Identify and facilitate agro-processing and value adding projects	Number of value adding / agro processing initiatives to be promoted and supported		1	0	1	0	2 agro-processing and value-adding projects Lack or planning	To be reviewed target 2017/2018 financial year owing to budget-SLP.
Stimulate and promote small scale mining within Matjhabeng Local Municipality	By supporting and facilitating the development of identified Small Scale Miners	Number of small scale miners assisted	Formation of 1 secondary cooperatives in mining.	0	-	-	-	None	Target to be reviewed
	Allocation of municipal land to emerging farmers	Number of permits and lease agreements issued			-	-	-	None	N/A
To facilitate the planning and the implementation of the Mining Social Plans in Matjhabeng Local Municipality	Identify the economic development projects to be funded through SLP in collaboration with mining houses around Matjhabeng in consultation with the community	Number of Mining Social and labour Plans to be concluded in Matjhabeng Local Municipality	4	0	-	-	-	None	Target to be reviewed for 2017/2018 financial year.
	Facilitate the project plan and implementation of light industrial area in Meloding (Virginia)	number of light industry to be established	1	0	-	-	-	None	Target to be reviewed -delayed by signing of Agreement of Tetra 4

CHAPTER 4 – MUNICIPAL MANAGER’S ASSESSMENT PERFORMANCE

1. INTRODUCTION

- This report refers to progress on work performed for the first six months of the current financial year. It reflects areas where achievements were recorded, where there were challenges and areas where changes are recommended.

- It is important to reflect the following areas that require attention from the non-financial report:
 - The fourth instance has been brought about by the Auditor General’s report on the extent of the performance report being aligned to the IDP and SDBIP. One of the critical comments made was that there are instances where the performance report was not aligned to the IDP and that reflected a situation where Departments made changes to the SDBIP without updating the IDP.

 - The other area that the Auditor General queried us and that is a continuous worrisome area that requires our change of response was the fact that the volume of work that Departments plan to do, do not end up being reported on. This situation got reflected only when there were questions raised about the Municipality not complying with the law in specific circumstances.

2. RECOMMENDATIONS

The above state of affairs requires the Municipality to take proactive steps to improve the situation and among a number of critical recommendations to be made are the following:

1. That the financial and non-financial Report for a period of Six Months (July – December 2016) in terms of Section 72 of the Municipal Finance Management Act, Number 56 of 2003, be noted;

2. That both the Financial and non-financial Reports for period of Six Months (July – December 2016) in terms of Section 72 of the Municipal Finance Management Act, Number 56 of 2003, be submitted to Provincial and National Treasury.